### POSTAL RATE COMMISSION

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In the Matter of

EXPERIMENTAL PRESORTED PRIORITY MAIL RATE CATEGORIES

Docket No. MC2001-1

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### BEFORE THE POSTAL RATE COMMISSION WASHINGTON, DC 20268-0001

**Experimental Presorted Priority Mail** 

Docket No. MC2001-1

#### DESIGNATION OF WRITTEN CROSS-EXAMINATION

<u>Party</u> <u>Interrogatories</u>

**United States Postal Service** 

Institutional

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**Party** 

Robert Kalenka (USPS-T-3)

Office of the Consumer Advocate

United Parcel Service

Interrogatories

OCA/USPS-T3-1

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ent. Williams

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Respectfully submitted,

Steven W. Williams

Acting Secretary

# INTERROGATORY RESPONSES DESIGNATED AS WRITTEN CROSS-EXAMINATION

Interrogatory	Designating Parties
United States Postal Service	
Institutional	
OCA/USPS-T1-20 redirected to USPS	OCA
OCA/USPS-T1-25 redirected to USPS	OCA
OCA/USPS-T2-2 redirected to USPS	OCA
Thomas Scherer (USPS-T-1)	
APMU/USPS-T1-1	OCA
APMU/USPS-T1-2	OCA
APMU/USPS-T1-3	OCA
APMU/USPS-T1-4	OCA
APMU/USPS-T1-5	OCA
APMU/USPS-T1-6	OCA
APMU/USPS-T1-7	OCA
APMU/USPS-T1-8	OCA
NAA/USPS-T1-1	NAA
NAA/USPS-T1-2	NAA
NAA/USPS-T1-3	NAA
NAA/USPS-T1-4	NAA
NAA/USPS-T1-5	NAA
OCA/USPS-T1-1	UPS
OCA/USPS-T1-2	UPS
OCA/USPS-T1-3	OCA
OCA/USPS-T1-4	UPS
OCA/USPS-T1-5	UPS
OCA/USPS-T1-6	UPS
OCA/USPS-T1-7	UPS
OCA/USPS-T1-8	UPS
OCA/USPS-T1-9	UPS
OCA/USPS-T1-10	UPS
OCA/USPS-T1-11a	UPS
OCA/USPS-T1-11c	UPS
OCA/USPS-T1-12	UPS

Interrogatory	<b>Designating Parties</b>
OCA/USPS-T1-13	UPS
OCA/USPS-T1-14	UPS
OCA/USPS-T1-15	UPS
OCA/USPS-T1-16	UPS
OCA/USPS-T1-17	UPS
OCA/USPS-T1-18	UPS
OCA/USPS-T1-19	UPS
OCA/USPS-T1-21	UPS
OCA/USPS-T1-22	UPS
OCA/USPS-T1-23	UPS
OCA/USPS-T1-24	UPS
POIR No. 1, Question 1	OCA
POIR No. 1, Questions 2 and 3	NAA
Jonathan Levine (USPS-T-2)	
APMU/USPS-T2-1	OCA
NAA/USPS-T2-1	NAA
NAA/USPS-T2-1	NAA
NAA/USPS-T2-3	NAA
NAA/USPS-T2-4	NAA
NAA/USPS-T2-5	NAA
NAA/USPS-T1-6 redirected to T2	NAA
NAA/USPS-T1-7 redirected to T2	NAA
NAA/USPS-T1-8 redirected to T2	NAA
OCA/USPS-T2-1	UPS
OCA/USPS-T2-3	UPS
OCA/USPS-T2-4	UPS
OCA/USPS-T2-5	OCA
OCA/USPS-T2-6	UPS
Robert Kalenka (USPS-T-3)	
OCA/USPS-T3-1	OCA
OCA/USPS-T3-4	UPS
OCA/USPS-T3-6	UPS
OCA/USPS-T1-11b redirected to T3	OCA

United States Postal Service
Institutional

### RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

**OCA/USPS-T1-20.** Please refer to the Attachment to OCA/USPS-T3-5, which is a copy of an envelope from Firstar Trust Services.

- a. The upper right-hand corner of the envelop displays a presort First-Class permit and a printed Priority Mail "label." What does the Postal Service call the printed Priority Mail "label?" What is the effect on the Postal Service of displaying the Priority Mail label and the presort First-Class permit on the same mail piece? Please explain.
- Assume the contents and envelop from Firstar Trust Services weigh 12.2 ounces. Please explain how this mail piece would be classified in the IOCS and the RPW.

#### **RESPONSE:**

This mail piece does not appear to have been prepared in accordance a. with the regulations for rate markings in Domestic Mail Manual M012 and E120. A mail piece must be marked to show the class of service and/or rate paid. The "Priority Mail" Label 107 rate marking to the left of the indicia and the "PRSRT FIRST-CLASS" rate marking in the indicia conflict with each other. (Note: the printed label is smaller than a USPS-issued Label 107, while the First-Class permit imprint appears to be approximately the correct size; therefore, it can only be surmised that a Label 107 was scanned and copied to the mail piece on a smaller scale.) Normally, at the time of mailing, the acceptance unit would refuse to accept such a mail piece because it bears a dual rate marking. The mailer would be asked to obliterate the incorrect rate marking, so that only the correct rate marking appears. If, however, such a piece is found in the mail stream, the finder should call the mailing office (as indicated on the indicia) to determine the correct postage rate and mark the piece accordingly.

(Response to OCA/USPS-T1-20 continued)

b. DMM 56, Section P040.3.0 (Indicia Content) states that a permit imprint indicia on First-Class Mail or Priority Mail must show "First-Class Mail" or "Priority Mail" (or "Priority") as applicable. The example cited has "PRSRT FIRST-CLASS" displayed in the indicia. Therefore, RPW data collectors would record this mail piece as First-Class Presorted Mail (Private). IOCS data collectors would record this mail piece as First-Class Mail with a marking of PRSRT.



PO BOX 2077 MILWAUKEE WI 53201 2077

ADDRESS SERVICE REQUESTED



PRSRT CINCINNATI OHIC PERMIT NO 8093

Attachment to OCA/USPS-T3-5

PROXY MATERIAL ENCLOSED

# RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

#### OCA/USPS-T1-25.

Please refer to your testimony at page 2, lines 18-20, and page 3, line 1.

- a. Please confirm that some Priority Mail pieces are "letters" as that term is defined at 39 C.F.R. §310.1(a). If you do not confirm, please explain.
- b. Please confirm that the discounts proposed in this docket will be available for "letters" and non-"letters." If you do not confirm, please explain.
- c. Please confirm that an "extremely urgent letter" may be carried outside the mail without paying postage under certain circumstances described at 39 C.F.R. §320.6(a)-(c). If you do not confirm, please explain.
- d. Please confirm that according to 39 C.F.R. §320.6(a)-(c), a one-pound "letter" delivered outside the mail in more than 24 hours would not be considered extremely urgent unless the carrier charged at least \$7.00. If you do not confirm, please explain.
- e. Please explain how a discount from a \$3.50 rate would discourage mailers of one-pound pieces from using a different carrier and paying \$7.00 per piece.
- f. Please confirm that the Postal Service could eliminate competition for Priority Mail "letters" by amending 39 C.F.R. §320.6(a)-(c). If you do not confirm, please explain.
- g. What proportion of ADP's Priority Mail volume consists of "letters"?
- h. Please confirm that ADP would have to pay at least \$7.00 per piece to send its Priority Mail "letters" outside the mail. If you do not confirm, please explain.

#### RESPONSE:

The relationship between these questions and the cited testimony is not apparent.

- a. Confirmed.
- As with current rates, the proposed rates will be available to all matter mailed as Priority Mail.
- c. The Postal Service has established a suspension from the general postage payment requirements for privately carried letters in the Private Express Statutes for "extremely urgent" letters. See 39 C.F.R. section 320.6.

## RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

- d. Confirmed, that under section 320.6, a privately carried one-pound letter would be presumed "extremely urgent" if the price paid for its carriage was at least twice the applicable \$3.50 Priority Mail postage.
- e. The question refers to mail "pieces," not letters. The terms of section 320.6 only affect privately carried letters, not the relatively infinite variety of other one-pound matter that a sender might pay a Priority Mail competitor to deliver. Thus, for the bulk mailers of the infinite variety of one-pound non-letter matter (the private carriage of which is not subject to section 320.6), it seems that a discounted Priority Mail presort rate could be viewed as more attractive than the current Priority Mail \$3.50 rate or the rates that a competitor would charge to deliver the same matter. There are, of course, considerations other than cost that affect choice of delivery service. As for whether Priority Mail presort discounts will affect whether bulk Priority Mail letter senders opt for the services of Priority Mail competitors (whose prices for letter carriage are affected by section 320.6), the answer would seem to depend on the degree to which considerations other than price come into play.
- f. Suspensions of the Private Express are enacted on the basis of considerations of the public interest. See 39 U.S.C. section 601(b). The Postal Service could only "eliminate competition for Priority Mail 'letters'" if it could justify that doing so was in the public interest.

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- g. The Postal Service has not conducted an inspection or legal analysis of ADP's mail that would permit a precise quantification of the degree to which such matter constitutes "letters," as defined by 39 C.F.R. section 310.1(a). First-Class Mail and Priority Mail are sealed against inspection. The Postal Service is otherwise aware that some of the matter processed by ADP falls within that definition.
- Confirmed, assuming the private carriage otherwise could not qualify for any of the
   Private Express exceptions or the other suspensions.

## RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

#### OCA/USPS-T2-2.

Please refer to your testimony [USPS-T-2] at page 3, lines 15-16, which identifies the Linear Induction Parcel Sorter (LIPS) as one of four operations in MODS specific to Priority Mail distribution.

- a. Please confirm that the Linear Induction Parcel Sorter is a mail processing operation, or part thereof, in the Management Operating Data System. If you do not confirm, please explain.
- Please confirm that the Postal Service provided information, regressions, and analyses of LIPS as part of, or in conjunction with, the testimonies of witnesses Bradley and Bozzo in Docket Nos.
   R97-1 and R2000-1.
  - i. If you do not confirm, please explain the relevance of the analysis of LIPS in this proceeding, given its absence in Docket Nos. R97-1 and R2000-1; and
  - ii. If you do confirm, please provide citations to the testimony, exhibits and library references in the referenced dockets, or copies of the information used in those dockets, relating to LIPS.

#### RESPONSE:

a. Confirmed that six MODS three-digit operation numbers are defined for LIPS operations. The following table provides the LIPS operation numbers and brief descriptions:

Operation #	Description
254	LIPS OUTGOING PREF
255	LIPS OUTGOING STANDARD
256	LIPS INCOMING PREF
257	LIPS INCOMING STANDARD
258	LIPS-PRIORITY, OUTGOING
259	LIPS-PRIORITY, INCOMING

## RESPONSE OF THE UNITED STATES POSTAL SERVICE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

(RESPONSE to OCA/USPS-T2-2 continued)

- b. Partly confirmed. The LIPS operation numbers listed in the response to part (a) of this interrogatory were defined in FY 1997. Therefore, the operation numbers were not defined during the period, ending in AP 13 of FY 1996, covered by Dr. Bradley's mail processing data set in Docket No. R97-1 and Dr. Bradley conducted no analysis pertaining to LIPS operations in that proceeding. In Docket No. R2000-1, the MODS cost pools for Small Parcel and Bundle Sorter (SPBS) operations included the LIPS operation numbers. Consistent with the MODS operation and cost pool definitions, the SPBS operation groups used in Dr. Bozzo's analysis included the LIPS operations for the FY 1997 and FY 1998 observations. Dr. Bozzo provided and analyzed LIPS data to the extent it was included in the SPBS operation groups.
  - i. Not applicable.
  - ii. Please see Docket No. R2000-1, USPS-T-10 (Kingsley) at 20 (description of LIPS equipment); USPS-LR-I-106 at I-17 (assignment of LIPS operation codes to cost pools); USPS-T-15 (Bozzo) at 118, 120 (econometric specification and main results for SPBS operation group); USPS-LR-I-107 at 7-8 (description of TSP program for SPBS operation group).

### **United States Postal Service**

Thomas Scherer (USPS-T-1)

#### APMU/USPS-T1-1.

- a. Please confirm, based on your cost estimates, that for each tier of the proposed presort discounts (i.e., the ADC discount of 12 cents, the 3-digit discount of 16 cents, and the 5-digit discount of 25 cents), the pass-through would be 60 percent of estimated cost savings.
- b. If you cannot confirm, or if your answer is anything other than an unqualified affirmative, please explain in detail.

- a. Confirmed, at each presort tier, the pass-through is *approximately* 60% of estimated cost savings.
- b. The 60% pass-throughs are *approximate* due to rounding. Applying a 60% pass-through to the estimated cost savings at page 7 of Witness Levine's testimony, 11.6 cents for an ADC presort, 15.7 cents for a 3-digit presort, and 25.2 cents for a 5-digit presort were obtained. Consistent with base rates in the Priority Mail rate schedule, these discounts were rounded to the nearest cent, resulting in 12 cents for an ADC presort, 16 cents for a 3-digit presort, and 25 cents for a 5-digit presort. When these proposed discount levels are divided by Witness Levine's estimated cost savings, implied pass-throughs of 62.2% for an ADC presort, 61.3% for a 3-digit presort, and 59.5% for a 5-digit presort all *approximately* equal to 60% result.

#### APMU/USPS-T1-2.

- a. At pages 8-10 of your testimony, you mention certain reasons for the conservative pass-through of cost savings your employ, but it is not clear why the particular percentage figure (i.e., 60 percent) was chosen. Please explain in detail why the Postal Service is proposing such a low percentage passthrough of the cost savings that would be realized by the presort preparations giving rise to the various discounts, including any calculations involved in making the pass-through recommendation.
- b. Did you consider any factors or contingencies that might cause the estimated cost savings to be even greater than projected? If so, please explain.

#### **RESPONSE:**

a. In proposing the 60% cost pass-through, I first evaluated the risk of not fully achieving the cost savings estimated in Witness Levine's testimony. In my judgment, several risk factors – identified at pages 8-10 of my testimony – warranted a relatively conservative pass-through. After consulting with postal management – and in particular getting their insight on cost pass-throughs proposed in other filings – I developed the notion that a pass-through in the range of 60-70% would be relatively conservative.

I chose the lower end of this range in order to minimize the effects of differing methodologies espoused by the Postal Rate Commission and the Postal Service for estimating the volume-variability of mail processing costs. As discussed at page 3 of the Request (see also footnote 2 on that page), Witness Levine's cost avoidance estimates assume the Commission's costing methodology. If the Postal Service's costing methodology had been used, cost savings would only have been about 57% of those estimated (please see USPS-T-2, Attachment E). The proposed 60% cost pass-through, by not greatly exceeding that 57% factor, drives a minimal wedge between the two competing costing methodologies.

### Response to APMU/USPS-T1-2b.

b. The risk factors identified at pages 8-10 of my testimony acknowledge the possibility that cost savings from the proposed Priority Mail presort discount could fall short of, *or could exceed*, Witness Levine's estimates. I only discussed the downside risk in my testimony because I wanted to try to avoid setting discounts that exceed the cost savings. I was not informed by Witness Levine of any other factors or contingencies that could cause cost savings to exceed his estimates.

#### APMU/USPS-T1-3.

- a. If you had more confidence that cost savings you have estimated for the Priority Mail presort experiment are accurate, would you have proposed a higher percentage pass-through?
- b. Assume that the cost savings currently estimated for the Priority Mail presort experiment are accurate. (i) What percentage pass-through would you recommend? (ii) If less than 100 percent, please explain why.

- a. I would have proposed a higher percentage pass-through if the risk of not realizing estimated cost savings had been lower. The presence of risk does not mean that the cost estimates are "inaccurate." It just means that there is a variance associated with their estimation.
- b. Witness Levine's cost estimates apply to the Test Year (FY 2001). But over time, change is inevitable. Before the experiment is over, there will be changes in the way Priority Mail is handled and changes in other cost determinants that could have an effect on the cost savings realized from presorting. Indeed, reintegration of the PMPC network, which is underway, is a risk factor mentioned at page 10 of my testimony. With the possibility that cost savings from presorting could, over time, fall below current estimates, I would be hesitant to propose a 100% pass-through, even if I could be absolutely certain in this hypothetical scenario that the estimates are spot-on for Fiscal Year 2001. A pass-through less than 100% would guard against contribution leakage and a shifting of the institutional cost burden to mailers not participating in the experiment in the future.

#### APMU/USPS-T1-4.

Please refer to your testimony starting at page 10, line 17, through page 11, line 3. You state that the proposed discount structure "will attract more mailer interest than…the old discount" and you "posit that, compared to the old presort discount, relative mailer interest in the proposed presort discount will double to 1.2 – 1.8 percent of total Priority Mail volume."

- a. On average, how many mailers used the old Priority Mail discount before it was discontinued?
- b. Is it your position that the volume from the 10 or so mailers who ultimately qualify to participate in the experiment will be double the volume of Priority Mail sent under the old (now discontinued) discount?
- c. Or is it your position that if the proposed discount were made available to all Priority Mail users, as was the old discount, the volume from the proposed discounts would result in a doubling? Please clarify whether you are talking about the volume arising solely from Phase I of the experiment, or the volume likely to arise either from Phase II of the experiment or from full implementation.
- d. If it is your opinion that the volume from those mailers who participate in the experiment will amount to 1.2 to 1.8 percent of total Priority Mail volume, what is your estimate of the percentage of Priority Mail that would take advantage of the presort discount if it were made available to all Priority Mail users?

#### **RESPONSE:**

- a. As indicated in my response to OCA/USPS-T1-16, for Fiscal Year 1998, the last full year in which the old Priority Mail presort discount was in place, the CBCIS database shows 206 Priority Mail presort mailers mailing from 213 locations.
- b. It is my position that the 10 or so mailers who ultimately qualify for Phase I of the proposed experiment will account for a doubling of *relative* volume compared to the old Priority Mail presort discount. Since total Priority Mail volume has grown since the old discount was eliminated, this implies more than a doubling of presort volume.
- c. No, my estimate applies only to Phase I of the experiment. This was acknowledged at page 11, lines 9-11 of my testimony, and in line 18 on page 1 of Attachment A to my testimony.

### Response to APMU/USPS-T1-4d

d. I do not have an estimate for the Priority Mail volume that would be attracted to a presort discount available to all qualified mailers. That is one of the reasons for proposing an experiment: mailer interest can be gauged, and data necessary to file for a potential permanent classification – which would give all qualified Priority Mailers a presort option – can be collected.

#### APMU/USPS-T1-5.

The minimum volume to qualify for the presort discount is 300 pieces per day (or 500 pounds), as stated in your testimony at page 3 line 2.

a. Please confirm that a mailer that works 250 days a year and just qualifies for the discount will produce an annual volume of about 75,000 pieces.

b. Please confirm that a mailer that works 250 days a year and has double the minimum required to qualify for the discount will produce an annual volume of about 150,000 pieces.

- a. Not confirmed. My testimony at page 3, line 2 does not say "per day." The requirement of 300 pieces or 500 pounds is per mailing. It would not be necessary to present a mailing every day, so the referenced mailer would not have to produce annual volume of 75,000 pieces.
- b. Not confirmed. My testimony at page 3, line 2 does not say "per day." The requirement of 300 pieces or 500 pounds is per mailing. It would not be necessary to present a mailing every day, so the referenced mailer would not have to produce annual volume of 150,000 pieces.

#### APMU/USPS-T1-6.

Please confirm that if 10 participants in the experiment generate between 18.6 – 18.9 million pieces annually, then (i) on average each participant will produce about 1.9 million pieces, and (ii) a participant that generates about 1.9 million pieces annually will exceed the minimum requirement by approximately 25 times.

- (i) Confirmed.
- (ii) Not confirmed. The requirement of 300 pieces or 500 pounds is per mailing. The number of presorted pieces tendered per year will depend in part on the frequency of mailings, for which there is no requirement in the proposed Priority Mail presort discount. Thus there is no minimum annual volume requirement against which the 1.9 million pieces can be compared.

#### APMU/USPS-T1-7.

Please refer to your testimony at page 4 line 6, which states that the Postal Service will seek participants of diverse size.

- a. What is the annual Priority Mail volume of the smallest participant expected to participate in the experiment?
- b. What is the annual Priority Mail volume of the second smallest participant expected to participate in the experiment?
- c. Please confirm that if some participants in the experiment have annual volume of less than 1 million pieces, and the average annual volume for all 10 participants is about 1.9 million, then some participants will necessarily have to have annual Priority Mail volume in excess of 2 million pieces.
- d. What is the Postal Service's best estimate of the number of Priority Mail users with annual volume in excess of 2.5 million?

- a. The minimum quantity requirement per mailing is 300 pieces or 500 pounds. As stated at page 4, lines 9-13 of my testimony, "The Postal Service also has a preference for customers who....will present presorted mail on a regular or continuing basis, rather than infrequently or sporadically." I can therefore venture that the smallest participant in the proposed experiment will have presorted volume of at least several thousand pieces annually.
- b. My expectations for annual presorted volume of the second smallest participant in the experiment are not materially different than the expectations for the smallest participant expressed in my response to part (a) above.
  - c. Confirmed.
- d. In Fiscal Year 1999, 6 customers (some mailing from more than one location) and 7 customer locations had Priority Mail volume in excess of 2.5 million pieces.

### Response to APMU/USPS-T1-7d (Cont.)

Several more customers and customer locations had volume just below 2.5 million, so the number with volume exceeding 2.5 million may have increased since FY 1999.

#### APMU/USPS-T1-8.

During the last two years of the old presort discount (11 cents) for Priority Mail, what was the estimated pass-through of cost savings?

#### **RESPONSE:**

I am informed that the cost study accompanying the Docket No. R90-1 Priority

Mail presort discount filing was not updated when the discount was increased to 11

cents per piece in Docket No. R94-1. In fact, there were no Priority Mail presort cost
studies of any sort subsequent to Docket No. R90-1. Without cost knowledge for the last
two years of the old presort discount, I am unable to say what kind of pass-through was
implied by the 11-cent discount.

**NAA/USPS-T1-1.** For the most recent 12 month period for which data are available, please provide:

- a. the proportion of Priority Mail mailings that have consisted of at least 300 pieces or at least 500 pounds;
- b. the proportion of Priority Mail mailings that have consisted of at least 150 pieces or at least 250 pounds.

### RESPONSE:

a. The only data on mailing sizes available to me are from a special tabulation – "Revenue, Pieces and Weight by Zone and Mailing Size" – prepared by a Postal Service contractor from PERMIT System data. The tabulation covers Postal Service Quarters 3 and 4 of 1999, and 1 and 2 of 2000. PERMIT System Priority Mail accounts for about 21% of total Priority Mail volume and 24% of total Priority Mail weight. No information on mailing sizes is available for non-PERMIT System mailings.

For Q3 1999 - Q2 2000, total PERMIT System Priority Mail volume was 257,787,950 pieces from 315,654 "transactions" (from what I understand, comparable to "mailings"). The total weight was 549,892,675 pounds. On average, there were 817 pieces per transaction and 2.13 pounds per piece.

The tabulation does not provide a breakout for mailings above and below 300 pieces, but does for 200 and 500 pieces. There were 94,223 transactions (29.9% of the total) of 500 or more pieces, with total volume at 226,331,743 pieces and total weight at 461,341,372 pounds. The average number of pieces per transaction was 2,401, and the average number of pounds per piece was 2.04. There were 157,824 transactions (50.0% of the total) of 200 or more pieces, with total volume at 246,843,261 pieces and total weight at 513,564,205 pounds. The average number of pieces per transaction was 1,564, and the average number of pounds per piece was 2.08.

### Response to NAA/USPS-T1-1a (Cont.)

So, the proportion of PERMIT System Priority Mail transactions that consisted of at least 300 pieces is somewhere between 29.9% and 50.0%. The tabulation provides data only by mailing size, not by mailing weight, so the proportion of transactions consisting of at least 500 pounds is not known.

b. The tabulation "Revenue, Pieces and Weight by Zone and Mailing Size" does not provide a breakout at 150 pieces. Please see my answer to part (a) above. No data are provided by mailing weight, so the proportion of transactions consisting of at least 250 pounds is not known.

NAA/USPS-T1-2. For the most recent 12 month period for which data are available, please provide:

- a. the approximate number of Priority mailers that entered mailings of at least 300 pieces or at least 500 pounds;
- b. the approximate number of Priority mailers that entered mailings of at least 150 pieces or at least 250 pounds

- a. No information is available on the number of mailers with mailings of various sizes.
- b. No information is available on the number of mailers with mailings of various sizes.

NAA/USPS-T1-3. Please refer to your response to Presiding Officer's Information Request No. 1, Question 3.

- a. Who within the Postal Service would have the responsibility of establishing the minimum piece and/or pound requirements?
- b. Would you be involved in establishing the minimum piece and/or pound requirements?
- c. What minimum piece and/or pound requirements do you believe would be appropriate for the discounts that you propose? Please explain why?

- a. The following areas of the Postal Service will share responsibility for establishing these requirements: Mail Preparation and Standards, a section of the Pricing and Product Design Department; the Operations Department; Expedited/Package Services (E/PS); Pricing, a section of the Pricing and Product Design Department; and Special Studies, a section of the Finance Department.
- b. As a member of the Pricing section of Pricing and Product Design, it is possible that I will have a hand in establishing these requirements.
- c. I believe that appropriate minimum piece and/or pound requirements are as stated in my response to POIR No. 1, Question 3: consistent with Postal Service handling practices, and with container utilization and weight capacities.

**NAA/USPS-T1-4.** Would a Priority Mailing of 300 one-pound pieces, of which 150 sets of two pieces each were presorted to 150 different 5-digit ZIP Codes, be eligible for the proposed discount (assuming that the mailer were accepted as a participant in the experiment)?

#### **RESPONSE:**

No, such a mailing would not be eligible for the proposed 5-digit presort discount. As pointed out in Witness Levine's response to NAA/USPS-T2-3, two-piece separations could not be considered as presorted. Accordingly, the minimum number of pieces per container will certainly exceed two pieces.

NAA/USPS-T1-5. Please confirm that it is your understanding that the cost estimates provided by witness Levine upon which you base your recommended discounts do not require a minimum volume of pieces at any particular level of presort. If you cannot confirm, please explain why not.

#### **RESPONSE:**

Not confirmed. As explained in Witness Levine's response to NAA/USPS-T2-3, his cost estimates assume minimum container volumes so that presorted mail is prepared as described in his response to NAA/USPS-T2-2.

OCA/USPS-T1-1. Please refer to your testimony at page 5, lines 19-21, where it states that the Priority Mail presort discount eliminated in Docket No. R97-1 "limited flexibility" because of its "density-based sequential sorting requirements...." Please explain in detail how four levels of "density-based sequential sorting requirements" limited flexibility for mailers. Please explain how the proposed experiment differs from an arrangement with "density-based sequential sorting requirements."

#### RESPONSE:

The "density-based sequential sorting requirements," as I call them, of the Priority Mail presort discount eliminated in Docket No. R97-1, are described in Section M120.2.7 of Domestic Mail Manual (DMM) 53.

For flats or letters, a five-digit sort was required if a 15-pound sack sorted to 5 digits could be prepared. A lighter sack sorted to 5 digits could optionally be prepared with a minimum of 6 pieces. If not a 5-digit sort, a 3-digit sort was required if a 15-pound sack sorted to 3 digits could be prepared. A lighter sack sorted to 3 digits could optionally be prepared with a minimum of 6 pieces. If not a 5-digit or 3-digit sort, an SCF sort was required if a 15-pound sack sorted to SCF could be prepared. A lighter sack sorted to SCF could optionally be prepared with a minimum of 6 pieces. If not a 5-digit, 3-digit or SCF sort, an ADC sort was optional.

For parcels, a five-digit sort was required if 6 or more pieces sorted to 5 digits could be prepared. If not a 5-digit sort, a 3-digit sort was required if 6 or more pieces sorted to 3 digits could be prepared. If not a 5-digit or 3-digit sort, an SCF sort was required if 6 or more pieces sorted to SCF could be prepared. If not a 5-digit, 3-digit or SCF sort, an ADC sort was optional.

These rules required presort mailers to check their densities first at 5 digits, then at 3 digits, then at SCF, then at ADC. This was onerous compared to the current Priority Mail presort proposal, under which any of three presort levels – 5-digit, 3-digit or ADC – can be chosen as an option regardless of densities at the other two presort levels. Under the current proposal, mailers have the flexibility to choose any of three (or any two, or all three) presort options.

Previously, presort choice was limited by the sequential sorting requirements.

OCA/USPS-T1-2. Please refer to your testimony at page 9, lines 6-8, which states, "The first risk with respect to fully realizing estimated cost savings is that presort volume may have different characteristics from the overall Priority Mail profile." Please provide data on the mail mix characteristics of the Priority Mail volume that qualified for participation in the previous Priority Mail presort discount program. What is the current flats-parcel mix of ADP?

#### **RESPONSE:**

The flats-parcel mix in the previous Priority Mail presort discount program is not known. I do know that the majority of presort mailers had average realized revenue per piece (total revenue + total number of pieces) of \$2.89, indicating that they were exclusively mailing pieces 2 pounds and under (\$3.00 two-pound base rate minus \$.11 presort discount).

I am informed by Witness Kalenka (USPS-T-3), Senior Vice President at ADP, that ADP's current mail mix is 100 percent flats and letters, 0 percent parcels.

As indicated on page 4, lines 5-6 of my testimony – "To learn as much as possible from the experiment, the Postal Service will seek participants of diverse....mail characteristics (e.g., shape)" – both mailers who predominantly mail flats and mailers who predominantly mail parcels will be solicited for the proposed Priority Mail presort discount.

**OCA/USPS-T1-3.** Please refer to your testimony at page 9, lines 17-18, which states, "A second mitigating factor is that the Postal Service has limited experience with Priority Mail worksharing." Please explain in detail how Priority Mail worksharing is different from other types of worksharing.

#### **RESPONSE:**

I have not testified that Priority Mail worksharing is different from other types of worksharing. I have only said that Priority Mail is characterized by comparatively little worksharing experience. This reduces the amount of within-subclass information that can inform the development of worksharing discounts. In my judgment, the lack of within-subclass information introduces an element of uncertainty that warrants some mitigation of the cost pass-through.

OCA/USPS-T1-4. Please refer to your testimony at page 10, lines 7 and 8.

- a. Please describe in detail "the proposed presort discount's containerization requirements."
- b. Please describe the differences, if any, from the current Priority Mail containerization requirements.

- a. Containerization and other "make-up" requirements have not been finalized for the proposed Priority Mail presort discount. Eventually there will be such requirements, which will be similar to those for worksharing discounts in other mail classes. The requirements will specify whether presorted mail should be presented in tubs, trays or sacks. They may in some instances be tailored to customer and entry location, depending on such factors as the type of transportation to be used at the entry location. For example, I anticipate that presorted mail will be accepted on pallets only if the facility accepting the mailing plans to ship the mail to its destination by surface transportation. Pallets cannot be transported by air because they are not accepted by commercial airlines.
- b. I am informed by the USPS Office of Mail Preparation and Standards that currently there are no containerization requirements for Priority Mail.

OCA/USPS-T1-5. Please refer to our testimony at page 10, lines 20-23 (sic), where it states, "The Postal Service believes that the proposed new presort discount's flexibility...will attract more mailer interest than...the old discount." Please confirm that the Postal Service's belief is based in part on discussion with potential Priority Mail presort mailers.

a. If you do not confirm, please explain the basis for your assumption that the proposed discount will double the volume of presorted Priority Mail, as compared to the volume of the old presort discount.

 If you do confirm, please provide the number of potential Priority Mail presort mailers with whom the Postal Service discussed the proposed Priority Mail presort discount.

## RESPONSE:

Confirmed.

- a. Not applicable.
- b. I personally discussed the proposed Priority mail presort discount with one mailer, ADP, represented by Witness Kalenka (USPS-T-3), who expressed ADP's interest in the proposal, as indicated in his testimony. Other Priority Mailers were made aware that a presort proposal was under development from industry (e.g., trade association) meetings and through contact with the Postal Service sales organization. The number of mailers that were so informed is not known. Before the presort discount was filed, Postal Service management indicated to me that at least a few mailers had expressed interest in the proposal.

Independent of mailer sentiment, I formed the *a priori* notion that, based on the greater choice given mailers, the proposed presort discount will attract more mailer interest than the old discount. This was the main basis for positing a doubling of presort volume in relation to total Priority Mail volume.

OCA/USPS-T1-6. Please refer to your testimony at pages 15 and 16, lines 23 and 1, respectively, where it states that the two-to-three-day package and document delivery "market is approximately 2 billion pieces per year." Please provide any data, the source, and the methodology used to arrive at this figure, or other information, that substantiate this statement.

## **RESPONSE:**

I based my statement on the best information available to me, the attached table from "Competitor and Total Package Delivery Market Growth Projections," by The Colography Group, Inc. That document estimates the total market for two-and three-day delivery in 1999 at 1,939 million pieces. This figure is aggregated from estimates for different competitors in the market. I do not know how Colography developed the individual competitor estimates.

COMPETITOR AND TOTAL PACKAGE DELIVERY	MARKET GROWTH PROJECTIONS	

# COMPETITOR MARKET SHARE PROJECTIONS 2000-2004 (Data In Thousands)

	SECOND-DAY AND THREE-DAY AR	1		ļ				
THEFT							•	
Fadilix	338,415	30257	305,958	367,348	380,208	363 683	£2 851	
UP8	200,000	308,329	334,228	357,959	379.436	400,305	410520	
Arborne	78,896	80,912	86,685	90,398	95 370	100 001	102 157	
Other Commercial Carriers	028.9	6.741	6.539	8.441	6.376	6.313	(C) (C)	
Priority Mail	1,199,655	1 199 681	1234.472	1 262 865	1 294 436	1326 797	1 267 242	
TOTAL MARKET	1,909,096	1,938,920	2,016,882	2,085,011	2,156,825	2228,210	2.299.101	
PERCENT MARKET BHARE O	E Preces		-					
Fedex	17.6%	77.77	17.6%	17.6%	47.6%	* 7.4	*	
UPS	15. K	15.9%	16.6%	17.2%	1,5	40.00	# N	
Albome	*-*	428	4.2%	43%	44%	404		
Other Commercial Centers	0.4%	0.3%	0.3%	0.3%	0.3%	0.3%	200	
Priority Mail	20 DE	28.18	61.2%	8909	8000	<b>86.68</b>	80 08	
TOTAL MARKET	100.0%	100.0%	100.0%	10001	100.0%	100.0%	1000t	
REVENUE					•			
FedEr	\$2,202,880	\$2,318,351	\$2,426,077	\$2,628,740	\$2,643,427	\$2,765,976	\$2,899,794	
CPs	\$2,487,908	\$2,722,638	\$2,980,744	\$3,224,300	\$3,451,836	\$3,678,210	<b>\$3,893,312</b>	
Arborne	192'0251	\$500,428	\$599,428	127,000\$	\$660,569	\$727.284	\$700.078	
Other Commercial Carriers	\$87,445	\$68,736	\$86,834	\$89,486	117	\$96,469	\$86,480	
Priority Mail	7738.543	\$4,706,096	14 639 129	\$5,683,093	15.825.170	\$5,970,789	\$8.108.128	
TOTAL MARKET	19,596,837	\$10,394,149	\$10,932,311	\$12,161,348	\$12,687,699	\$13,228,718	\$13,767,771	
PERCENT MARKET BHAREO	P REVENUE							
FedEx	20.03	22.3%	22.22	20.8%	20.03	80.00	21.1%	
UPS	28	28.28	27.3%	28.5%	27.2%	27.6%	26.3%	
Altorna	5.4%	2.4%	5.5%	5.3%	5.4%	5.5%	£7.9	
Other Commercial Carriers	<b>%6</b> 0	X8.0	<b>0.6%</b>	0.7%	X7.0	0.7X	<b>X</b> 9.0	
Priority Medi	404	45.3%	44.3%	48.73	45.9%	45.1%	44.4%	
TOTAL MARKET	<b>1</b> 00.04	100.0%	<b>100.0%</b>	1000	100.0%	100.0%	100.0%	

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The Colography Group, Inc.

OCA/USPS-T1-7. Please refer to your response to OCA/USPS-T1-1.

- a. Please confirm that the "density-based sequential sorting requirements" described in Section M120.2.7 of Domestic Mail Manual (DMM) 53 were specified by the Postal Service. If you do not confirm, please explain.
- b. Please confirm that the DMCS language establishing the Priority Mail presort discount eliminated in Docket No. R97-1 authorized the Postal Service to determine the machinability, addressing, and other preparation requirements. If you do not confirm, please explain.
- c. Please identify any differences between the DMCS language establishing the Priority Mail presort discount eliminated in Docket No. R97-1 and the DMCS language proposed for the Priority mail presort discount in this proceeding, and explain the significance of those differences.

- Confirmed.
- b. Confirmed. Referring to PRC Op. R90-1, Appendix III, "Recommended Changes in the Domestic Mail Classification Schedule" (which established the old Priority Mail presort discount), at page 4: §100.0232, "Presorted Priority Mail is Priority Mail which is presented in a single mailing of 300 or more pieces, properly prepared and presorted." However, it should be noted that the DMCS language recommended in Docket No. R90-1 was based on the classification proposal of USPS witness Lyons (USPS-T-18), whose testimony, at Workpaper III.C.1, page 11, specified the density-based sequential sorting requirements reflected in the Domestic Mail Manual implementing regulations.
- c. Any comparison of the former Priority Mail presort categories and those proposed here also should include reference to the Rate Schedules. Accordingly, Attachment B in the MC2001-1 Request, "Proposed Changes in the Rate Schedules," should be considered along with the proposed DMCS changes in Schedule A. Footnote 4 in Attachment B indicates that three presort levels —

ADC, 3-digit, and 5-digit – will be available to Priority Mailers participating in the proposed experiment. In contrast, the Priority Mail presort Rate Schedule footnote eliminated in Docket No. R97-1 established one discount irrespective of the level of presortation. The Postal Service concedes that the proposed experimental DMCS wording may not make explicitly clear a key distinction between the proposed presort discount and the presort discount eliminated in Docket No. R97-1: choice of any (or any two, or all three) of the three presort levels, regardless of densities at the other presort levels. However, the exclusion of such a requirement is apparent when one compares my testimony to that of witness Lyons from Docket No. R90-1.

OCA/USPS-T1-8. Please refer to your responses to OCA/USPS-T1-1 and OCA/USPS-T1-4 (a).

- a. In the last paragraph of your response to OCA/USPS-T1-1, you state, "This [density requirement at each presort level] was onerous compared to the current Priority Mail presort proposal, under which any of three presort levels 5-digit, 3-digit or ADC can be chosen as an option regardless of densities at the other two presort levels." Please confirm that neither the density requirement at each presort level nor the ability to choose any of three presort levels regardless of densities at the other two levels is specified in the DMCS language proposed for the Priority Mail presort discount in this proceeding. If you do not confirm, please explain.
- Please confirm that the quoted statement in part a. above describes, at least in part, make up requirements for the proposed Priority Mail presort discount.
   If you do not confirm, please explain.
- c. Please reconcile the quoted statement in part a. above with your response in OCA/USPS-T1-4 (a), where it states "Containerization and other 'make-up' requirements have not been finalized for the proposed Priority Mail presort discount."

- Confirmed.
- b. Confirmed.
- c. The choice of three presort levels (5-digit, 3-digit, or ADC) is made clear in my testimony at page 2, lines 18-20 and page 3, line 1. While make-up requirements have not been finalized, it is known that the choice of presort level will not be contingent on minimum densities at or any other features of the other optional presort levels. Accordingly, no restrictions on the choice of three presort levels were mentioned in my testimony. This stands in contrast to witness Lyons's testimony in Docket No. R90-1, which explicitly stated the contingency of presort requirements on densities at other presort levels.

Please note, too, that I did not try to define or in any way describe makeup requirements in the cited quote. I only made reference to them. I could not define or describe the make-up requirements because they had not been finalized. So there is no contradiction with my response to OCA/USPS-T1-4.

OCA/USPS-T1-9. Please refer to your response to OCA/USPS-T1-2.

- a. Since January 7, 2001, what is the proportion of flat- and parcel-shaped pieces weighing one pound or less in Priority Mail?
- b. For FY 2000, what was the proportion of flat- and parcel-shaped pieces weighing one pound or less in Priority Mail?
- c. For FY 2000, what was the proportion of flat- and parcel-shaped pieces weighing two pounds or less in Priority Mail?

## **RESPONSE:**

As provided by USPS Statistical Programs, in the Finance Department:

- a. From January 7, 2001 to March 23, 2001, 52.36% flats, 47.64% parcels.
- b. 55.13% flats, 44.87% parcels.
- c. 43.12% flats, 56.88% parcels.

These data are based on RPW samples. It is assumed that all flat rate envelope mail is flat-shaped, which is not strictly true – it is possible to stuff a Priority Mail flat rate envelope to greater than .75 inches thick, and indeed, PERMIT data show a small amount of parcel-shaped Priority Mail flat rate envelopes. The data also exclude small amounts of letters and cards. The percentages – which sum to 100% – therefore only represent shares of total flat and parcel volume.

OCA/USPS-T1-10. Please refer to your response to OCA/USPS-T1-2.

- a. How many presort mailers took advantage of the Priority Mail presort discount eliminated in Docket No. R97-1?
- b. How many of the presort mailers 'had average realized revenue per piece" equal to the two-pound rate?

## **RESPONSE:**

a. First off, I would like to correct the assertion in my response to OCA/USPS-T1-2 that average realized revenue per piece of \$2.89 necessarily indicates mail pieces exclusively two pounds and under. Such an average realized revenue per piece could also derive from flat rate envelopes, which can be above or below two pounds in weight.

According to the Corporate Business Customer Information System (CBCIS), which is believed to capture all but a small percentage of total USPS commercial (but not Retail) revenue, in Fiscal Year 1998, the last full year in which the old Priority Mail presort discount was in place, 217 customer locations took advantage of the discount. CBCIS is a system that consolidates commercial mailing information from several different sources, with 54% of its revenue coming from the Permit System.

b. CBCIS includes some mailers who presorted such small amounts, that due to rounding, total revenue divided by the total number of pieces is not precise enough to definitively indicate that average realized revenue per

piece was equal to \$2.89, the \$3.00 two-pound base rate (and flat rate envelope base rate) minus the \$0.11 presort discount. Among the largest 192 customer locations, for which I deemed the referenced ratio to be sufficiently precise to indicate that presorted mail was exclusively two pounds and under and/or in flat rate envelopes, 106 had average realized revenue equal to \$2.89. Of the remaining 25 customers locations, 16 had average realized revenue per piece sufficiently close to \$2.89 to suggest that their presorted mail was exclusively 2 pounds and under and/or in flat rate envelopes. The total number of presort customer locations that had averaged realized revenue per piece of \$2.89 is therefore estimated at 122.

OCA/USPS-T1-11. Please refer to your response to OCA/USPS-T1-2, where it states that "the majority of presort mailers...were exclusively mailing pieces 2 pounds and under."

- a. Please confirm that the total volume of Priority Mail utilizing the Priority Mail presort discount eliminated in Docket No. R97-1 consisted of pieces weighing 2 pounds or less. If you do not confirm, please explain and provide the average weight of Priority Mail utilizing the Priority Mail presort discount eliminated in Docket No. R97-1, the volume weighing 2 pounds or less, and the volume weighing more than 2 pounds.
- b. Please confirm that ADP, the only mailer with whom you have discussed the proposed Priority Mail presort discount, has a particular interest in a discount for the \$3.50 one-pound Priority Mail rate. If you do not confirm, please explain.
- c. Please confirm that ADP initiated discussions with the Postal Service seeking a Priority Mail presort discount. If you do not confirm, please explain.

#### RESPONSE:

a. Not confirmed. As my response to OCA/USPS-T1-10 (b) indicates, some Priority Mail presort mailers in FY 1998 had average realized revenue per piece above the two-pound rate, indicating that they presorted at least some pieces weighing more than two pounds.

Weight distribution data for presorted Priority Mail in GFY 1998 can be found in the "Special Priority Report" attached to the Docket No. R2000-1 interrogatory response to UPS/USPS-T34-15, available at TR 7/2779. For weight-rated presorted Priority Mail volume in GFY 1998, 83.9% was two pounds or under and 16.1% was over two pounds. For flat rate envelope presorted Priority Mail volume in GFY 1998, 90.3% was two pounds or under and 9.7% was over two pounds. Altogether, 84.5% was two pounds or under and 15.5% was over two pounds. I am informed by the Statistical Programs unit of the Postal

Service's Finance Department that the average weight per presorted Priority Mail piece in GFY 1998 was 1.24 pounds. For comparison, I note from the Fiscal Year 1998 Cost and Revenue Analysis (CRA) report that the average weight per piece for all Priority Mail in that year was 1.69 pounds.

- b. Redirected to Witness Kalenka.
- c. The Postal Service has had discussions with ADP and other Priority Mail customers concerning elimination of the old presort discount ever since that elimination took place. These discussions have taken place between local or district postal personnel and customer representatives. They have also taken place between USPS headquarters personnel and customer representatives. Such discussions have arisen at scheduled meetings, from encounters at trade shows, etc. In this context, the Postal Service is unaware of the existence of any basis for establishing whether ADP or the Postal Service initiated discussions about a possible new Priority Mail presort discount.

OCA/USPS-T1-12. Please refer to your testimony at page 2, lines 19-20.

- a. Please confirm that the value of the proposed per-piece presort discounts to the mailer declines as the weight of the Priority Mail piece increases. If you do not confirm, please explain.
- b. Please confirm that the value of the proposed per-piece presort discounts provides a greater incentive for mailers to present lighter weight Priority Mail pieces, as compared to heavier weight pieces. If you do not confirm, please explain.

## RESPONSE:

- a. Not confirmed. The value of the discounts, which I construe as their monetary amounts (i.e., 12 cents for an ADC sort, 16 cents for a 3-digit sort, and 25 cents for a 5-digit sort), does not vary by weight level. This was stated in my testimony at page 20, lines 8-10: "The simplicity of the rate schedule is maintained because the discounts apply equally to all rates, regardless of weight or zone."
- b. Not confirmed. I do not perceive that mailers will have a greater incentive, as a result of the proposed presort discount, to present lighter-weight Priority Mail pieces, as compared to heavier-weight pieces. This would imply, for example, that mailers will be motivated to change their mail mix by reducing the average size of their mail pieces, such as by breaking up heavier-weight packages to produce lighter-weight ones. I do not envision this taking place.

I do offer, however, that mallers of lighter-weight pieces will have a greater incentive to participate in the proposed Priority Mail presort discount than mailers of heavier-weight pieces. This is because mailers of lighter-weight pieces will realize greater percentage rate decreases from the proposed presort discounts because their base rates are lower.

OCA/USPS-T1-13. Please refer to Attachment A in your testimony.

a. Please confirm that the per-piece revenue and attributable cost figures represent the average per-piece revenue and average per-piece attributable cost for Priority Mail. If you do not confirm, please explain.

b. Please confirm that the majority of Priority Mail pieces utilizing the proposed Priority Mail presort discount will be "light weight" pieces; that is, pieces weighing 2 pounds or less, and likely to weigh one pound or less. If you do not confirm, please explain.

c. Please confirm that more representative data for pieces utilizing the proposed Priority Mail presort discount would be the average per-piece revenue and average per-piece attributable cost for one-pound pieces. If you do not confirm, please explain.

d. Please provide a version of Attachment A using revenues, costs, and new volumes based upon an assumption of one-pound pieces.

- a. Confirmed. The per-piece revenue in cell 1c and per-piece attributable cost in cell 1e represent averages for all Priority Mail.
- b. Not confirmed. An analysis of the Special Priority Report cited in my response to OCA/USPS-T1-11(a) reveals that in GFY 1998, 84.5% of presorted Priority Mail volume in GFY 1998 (the last full year in which the old Priority Mail presort discount was in place) was two pounds or under, and 48.0% was one pound or under. This does not suggest that the majority of presorted Priority Mail is "likely to weigh one pound or less."
- c. Given the finding noted in my response to OCA/USPS-T1-11(a) that in FY/GFY 1998, presorted Priority Mail was in fact lower-weight on average than Priority Mail overall, and the admission in my response to OCA/USPS-T1-12(b) that mailers of lighter-weight pieces will have a greater incentive to participate in the proposed presort discount than mailers of heavier-weight pieces, it is reasonable to conclude that mail pieces taking the proposed presort discount will

be lighter on average than the average for all Priority Mail. However, one pound appears to be too low an estimate of the average presorted Priority Mail piece.

(Note the average of 1.24 pounds in GFY 1998.) The average weight of pieces that will take the proposed Priority Mail discount is probably somewhere between one pound and the average weight for all Priority Mail. (The latter was the implicit assumption in Attachment A to my testimony.) I am unable to confirm which of these poles — one pound or the average weight for all Priority Mail — is more representative of mail pieces that will take the proposed presort discount.

d. The requested version of Attachment A is attached. Absent knowledge of average attributable cost per piece for one-pound pieces, I made the simplifying assumption that it is in the same relation to average attributable cost per piece for all Priority Mail (\$2.823) as the relation of the one-pound base rate (\$3.50) to average revenue per piece for all Priority Mail (\$4.569).

USPS-T-1 Attachment A Page 1 of 2

Proposed Priority Mail Presort Discount: Estimated Volume and Financial Impacts Assuming One-Pound Pieces Only

		(a)	(q)	(2)	(p)	(e)	(9)	(b)	(F)
		Priority					Prodiv Mail	Mail	Priority
		Mail			Priorit	Priority Mail	Contribution To	for To	Mail
		Volume	Priority Ma	Priority Mail Revenue	Attributa	Attributable Cost	Institutional Cost	al Cost	Cost
		(000)	Total (\$000)	Per Piece	Total (\$000)	Per Piece	Total (\$000) Per Piece	Per Piece	Coverage
(1)	Test Year, Before Experiment	1,243,245	\$ 5,680,265	\$ 4.569	\$ 3,509,283	\$ 2.823	\$2,170,982	\$ 1.748	161.9%
	Test Year After Experiment								
	From Volume								
(2)	Not Discounted (Existing Volume Only)	1,224,596	\$5,614,995	-	\$ 3,468,959		\$2,146,038		
(3)	Discounted - Existing Volume	18,649	\$ 61,976		\$ 34,891		\$ 27,085		
(4)	Discounted New Volume	385	\$ 1,281		\$ 721		\$ 580		
(2)	Total	1,243,630	\$ 5,678,251	\$ 4.568	\$ 3,504,571	\$ 2.818	\$2,173,680	\$ 1.748	
(9)	From Presort Fee	Y.	\$1	ΨX	O <b>\$</b>	¥	5	AN	
(7)	Total	1,243,630	\$ 5,678,253	\$ 4.566	\$ 3,504,571	\$ 2.818	\$2,173,681	\$ 1.748	162.0%
(8)	Change in Test Year, After vs. Before Experiment	385	\$ (2,012)	\$ (0.003)	\$ (4,712)	\$ (0.005)	\$ 2,899	\$ 0.002	0.2%
	Inputs:								
(6)	Existing Volume That Will Take the Discount	1.5%							
(10)	Price Elasticity of Demand	-0.819							
	Per-Piece Cost Avoldances								
(11)	ADC	\$ 0.193							
(12)	3-Digit	\$ 0.281			٠				
(13)	5-Digit	\$ 0.420							
	Presort Discounts (Per Piece)								
(14)	ADC	\$ 0.12							
(15)	3-Dight	\$ 0.18			. (				
(48)	5-Digit	\$ 0.25							
(17)	Annual Presort Fee	\$125							
(18)	Number of Participating Mallers	40							

Attachment to ilespinse to OCA/USDS-TZ-13 page 1 of Z

USPS-T-1 Attachment A Page 2 of 2

## **Notes For Calculations**

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Source for 1a, 1b, 1d, 1f: Docket No. R2000-1, Appendix G, Schedule 1
1c = 1b/1a
1e = 1d/1a
1g = 1f/1a
1h = 1b/1d
2a = 1a \times (1 - 9a)
2b = 1b - 3b - (((14a + 15a + 16a)/3) \times 3a)
2d = 1d - 3d - (((11a + 12a + 13a)/3) \times 3a)
2f = 2b - 2d
3a = 1a \times 9a
3b = 3a \times (\$3.50 - ((14a + 15a + 16a)/3))
3d = 3a \times (((\$3.50/1c) \times 1e) - ((11a + 12a + 13a)/3))
3f = 3b - 3d
4a = 3a \times ((-((14a + 15a + 16a)/3)/$3.50)/2) \times 10a
4b = 4a \times (\$3.50 - ((14a + 15a + 16a)/3))
4d = 4a \times ((1e \times (\$3.50/1c)) - ((11a + 12a + 13a)/3))
4f = 4b - 4d
5a, 5b, 5d, 5f = Row 2 + Row 3 + Row 4
5c = 5b/5a
5e = 5d/5a
5g = 5f/5a
6b = 17a \times 18a
6f = 6b - 6d
7a, 7b, 7d, 7f = Row 5 + Row 6
7c = 7b/7a
7e = 7d/7a
7q = 7f/7a
7h = 7b/7d
Row 8 = Row 7 - Row 1
Row 9: See Section II.E
Row 10 source: Docket No. R2000-1, USPS-T-8 at 21.
Rows 11-13; See Table 1 in Witness Levine's Testimony, USPS-T-2
Rows 14-16: See Section II.A
Row 17: See Section II.E
Row 18; See Section II.B
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Attachment to Response to OCA/USPS-T2-13 page 2 of 2

**OCA/USPS-T1-14.** Please refer to your response to OCA/USPS-T1-7. Consider the following two mailers:

"Mailer 1" presents 300 pieces of Priority Mail each weighing 1 pound addressed for delivery within one ADC. Assume further that 225 pieces are addressed for delivery to one ZIP Code, and the remaining 75 pieces are equally distributed among 5 additional ZIP Codes within the ADC.

"Mailer 2" also presents 300 Priority Mail pieces each weighing 1 pound. However, assume all 300 pieces are equally distributed to 20 different 5-digit ZIP Codes.

- a. Please describe the preparation requirements for Mailer 1 and Mailer 2 under the Priority Mail presort discount eliminated in Docket No. R97-1.
- b. Please provide the per piece and total amount of the discount for Mailer 1 and Mailer 2 under the Priority Mail presort discount eliminated in Docket No. R97-1.
- c. Please provide the per-piece and total amount of the discount for Mailer 1 and Mailer 2, and explain how the discounts will differ, under the proposed Priority Mail presort discount.
- d. Please confirm that the Priority Mail presort discount eliminated in Docket No. R97-1 provided a greater incentive to mailers to present low-density mailings as compared to high-density mailings of presorted Priority Mail. If you do not confirm, please explain.
- e. Please confirm that the proposed Priority Mail presort discount provides a greater incentive to mailers to present high-density mailings as compared to low-density mailings of presorted Priority Mail. If you do not confirm, please explain.

## **RESPONSE:**

a. This depends on whether the hypothetical 300 pieces are flats or parcels. For flats: As I stated in my response to OCA/USPS-T1-1, "a five-digit sort was required (under the Priority Mail presort discount eliminated in Docket No. R97-1) if a 15-pound sack sorted to 5 digits could be prepared." Mailer 1's 75 pieces, equally distributed among 5 ZIP Codes, would therefore have to be prepared in 5 sacks of 15 pieces (and pounds), each presorted to its respective 5-digit ZIP Code. The remaining 225 pieces would be prepared in sacks, presorted to the one common 5-digit ZIP Code. Mailer 2's 300 pieces would be prepared in 20 sacks of 15 pieces (and pounds), each presorted to its respective 5-digit ZIP Code.

## Response to OCA/USPS-T1-14a (Cont.)

For parcels: as I stated in my response to OCA/USPS-T1-1, "a five-digit sort was required if 6 or more pieces sorted to 5 digits could be prepared." Mailer 1's 75 pieces, equally distributed among 5 ZIP Codes, would be presented in sacks, presorted to their respective 5-digit ZIP Codes. The remaining 225 pieces would be prepared in śacks, presorted to the one common 5-digit ZIP Code. Mailer 2's 300 pieces would be presented in sacks, presorted to their respective 5-digit ZIP Codes.

- b. For both Mailer 1 and Mailer 2, the discount for every piece whether flats or parcels is 11 cents, and the total amount of the discount is 300 pieces x 11 cents/piece = \$33.
- c. The total amount of the discount cannot be answered without knowing how many pieces, at a minimum, will be required per container (or separation). Such make-up requirements have not been finalized yet. In addition, information has not been provided in the interrogatory to determine for pieces that do not qualify for the 5-digit discount qualification for the 3-digit discount. The per-piece discount is 25 cents for 5-digit presort, 16 cents for 3-digit presort, and 12 cents for ADC presort.
- d. Not confirmed. No incentive mechanism was inherent in the old presort discount structure. Mailers were not able to choose one presort level over another. Rather, presort levels were dictated by what I have called the discount's "sequential sorting requirements."
- e. Confirmed, assuming that the mailer's marginal cost of presorting to greater depth is less than the incremental discount therefrom.

OCA/USPS-T1-15. Please refer to your testimony at page 10, line 23, and page 11, lines 1-2.

a. Please confirm that the limited flexibility of the density-based sequential sorting requirements of the Priority Mail presort discount eliminated in Docket No. R97-1 likely discouraged the mailing of densely presorted Priority Mail pieces presented for the discount. If you do not confirm, please explain.

b. Please confirm that the proposed Priority Mail presort discount, under which any of three presort levels (5-digit, 3-digit or ADC) can be chosen as an option regardless of densities at the other two presort levels, plus the larger discounts for deeper sort, is likely to more than double the proportion of presorted Priority Mail pieces. If you do not confirm, please explain.

c. Please confirm that an increase of more than double the proportion of presorted Priority Mail pieces would increase your estimated loss of gross revenue. If you do not confirm, please explain.

- a. Not confirmed. Please see my response to OCA/USPS-T1-14(d).
- b. Not confirmed. At page 10, line 23 through page 11, line 2 of my testimony, I posited that, compared to the old Priority Mail presort discount, the proportion of Priority Mail taking the proposed new discount will double. I have no basis for speculating that my estimate will be either high or low.
- c. Confirmed.

OCA/USPS-T1-16. Please refer to your response to OCA/USPS-T1-10.

- a. Please define "customer location" as used throughout your response, and distinguish "customer location" from "presort mailer" as used in the interrogatory.
- b. Please answer OCA/USPS-T1-10, parts a. and b., with respect to "presort mailer."

## RESPONSE:

a. "Customer location" in my response to OCA/USPS-T1-10 was meant to represent a unique location from which a customer sends mail. Some customers send mail from more than one location. Each customer location in the CBCIS database has a unique "Customer ID." I used "customer location" in my response because "presort mailer" was not defined in the interrogatory and it was not immediately apparent how many customers – as opposed to customer locations – were represented by the 217 observations (or lines of data) in the CBCIS-derived database of presorted Priority Mail in Fiscal Year 1998.

Upon performing various sorts and visual examinations of the Fiscal Year 1998 presorted Priority Mail database, I am now able to offer the following. Three customer locations are repeated once (same Customer ID appears twice), suggesting that the number of customer locations should be reduced from 217 to 214. Two additional entries have approximately the same customer name and the same address, suggesting – despite inexplicably different Customer IDs – that the number of customer locations should be further lowered to 213. Additionally, visual examination reveals two customers each mailing from two different locations, and one customer mailing from six different locations. While all other customers appear to be single-location mailers (customer names are different), I cannot definitively say that there are no other multi-

## Response to OCA/USPS-T1-16a (Cont.)

location mailers because some customers may be related by affiliation (e.g., subsidiary relationship).

I am unable to distinguish "customer location" as used in my response to OCA/USPS-T1-10 from "presort mailer" as used in the interrogatory because the latter was not defined in the interrogatory.

b. I am unable to answer because "presort mailer" was not defined in OCA/USPS-T1-10. However, if "presort mailer" is taken to mean customer, rather than "customer location" as defined in part (a) above, I count 203 single-location mailers, two two-location mailers, and one six-location mailer, for a total of 206 presort mailers (from 213 locations).

Again, if "presort mailer" is taken to mean customer, rather than "customer location" as defined in part (a) above, the following can be said about the 206 presort mailers I have counted. Among the largest 183, for which I deem the ratio of total revenue to the total number of pieces as sufficiently precise to indicate that presorted mail was exclusively two pounds and under and/or in flat rate envelopes, 102 had average realized revenue equal to \$2.89. Of the remaining 23, 16 had average realized revenue per piece sufficiently close to \$2.89 to suggest that their presorted mail was exclusively 2 pounds and under and/or in flat rate envelopes. The total number of "presort mailers" that had average realized revenue per piece of \$2.89 is therefore estimated at 118.

OCA/USPS-T1-17. Please refer to your response to OCA/USPS-T1-10(a) and (b).

- a. For the 217 "customer locations," please provide the total revenue divided by the total number of pieces for the 192 customer locations, the 106 customer locations, the 25 customer locations and the 16 customer locations. Show all calculations.
- b. Please provide the information requested in part a. of this interrogatory for "presort mailers" of Priority Mail.

- a. Total revenue divided by the total number of pieces (average realized revenue per piece) is \$14,308,139/4,822,125 = \$2.97 for the 192 largest customer locations; \$11,974,603/4,142,770 = \$2.89 for the 106 customer locations among the 192 largest with average realized revenue per piece equal to \$2.89; \$646/66 = \$9.79 for the 25 smallest customer locations; and \$95/32 = \$2.97 for the 16 customer locations among the 25 smallest with average realized revenue per piece approximately equal to \$2.89.
- b. As stated in my response to OCA/USPS-T1-16(b), I have not been provided with a definition of "presort mailer." However, I will assume what is meant is "customer," rather than "customer location" as defined in my response to OCA/USPS-T1-16(a). Total revenue divided by the total number of pieces (average realized revenue per piece) is \$14,308,160/4,822,128 = \$2.97 for the 183 largest presort mailers; \$11,964,589/4,139,305 = \$2.89 for the 102 presort mailers among the 183 largest with average realized revenue per piece equal to \$2.89; \$625/63 = \$9.92 for the 23 smallest presort mailers; and \$95/32 = \$2.97 for the 16 presort mailers among the 23 smallest with average realized revenue per piece approximately equal to \$2.89.

OCA/USPS-T1-18. Please refer to your response to OCA/USPS-T1-12(a). Please confirm that the value of the proposed presort discount relative to the Priority Mail rate is greater in percentage terms for lighter weight pieces than for heavier weight pieces at each presort level. If you do not confirm, please explain.

## **RESPONSE:**

Confirmed. This is what I meant when I said in my response to OCA/USPS-T1-12(a): "[M]ailers of lighter-weight pieces will realize greater percentage rate decreases from the proposed presort discounts because their base rates are lower."

**OCA/USPS-T1-19.** Please refer to your response to OCA/USPS-T1-11(a), where you refer to the "Special Priority Report."

- a. Please provide the weight distribution data for presorted Priority Mail found in the "Special Priority Report" for GFY2000, and the test year volume of Priority Mail, after rates, from Docket No. R2000-1.
- b. Assume a mailer presents 1,000 pieces of presorted Priority Mail. Assume further that 800 pieces weigh one pound or less, while the remaining 200 pieces weigh more than one pound but less than or equal to two pounds. Please confirm that the 200 pieces will not qualify for any presort discount. If you do not confirm, please explain.

## **RESPONSE:**

a. The "Special Priority Report" for GFY 2000 is attached. There are no data for presorted Priority Mail because there was no Priority Mail presort classification in GFY 2000.

Priority Mail test year volume, after rates, is 1,243,245,000 pieces. Please see PRC Op. R2000-1, Appendix G, at 4.

b. Not confirmed. If presented together, the 800 and 200 pieces are not considered separate mailings. Since the total mailing size, 1,000 pieces, exceeds the 300-piece minimum, all 1,000 pieces qualify for the proposed Priority Mail presort discount.

FY 2000	POUNDS
٤	5
	Q2 40
PO	5
ب	INCREMENT
PRICRIZ	OUNCE IN
SPECIAL	VOLUMBS BY

08:57 Friday, May

FRESORT FLAT RATE ENVELOPE PRICRITT VOLUME		50.0
PLAT RATE ENVELOPE PRIORITY VOLUMS	1, 9, 66 1, 9, 66 1, 10, 10, 10, 10, 10, 10, 10, 10, 10, 1	3,149,255.92
PRESORT PRICRITT VOLUMB		
PRIORITY VOLUMS	232, 245, 245, 233, 55 111, 920, 683, 41 112, 975, 333, 55 13, 926, 683, 41 14, 920, 683, 41 16, 638, 317, 03 34, 186, 123, 11 28, 586, 126, 12 22, 186, 129, 11 20, 178, 956, 16 115, 269, 216, 12 115, 269, 216, 12 11, 228, 465, 11 10, 312, 965, 18 11, 228, 465, 12 10, 313, 965, 18 10, 314, 312, 96 11, 228, 465, 12 10, 313, 965, 985, 18 10, 314, 315, 18	12,588,961.33
8220		.001-10.

OCA/USPS-T1-21. Please refer to your testimony at page 3, lines 7-9, where it states the "Postal Service will aim to extend the presort discount to roughly 10 mailers . . . "

- a. Is the Postal Service seeking "roughly 10 mailers", or roughly 10 "customer locations," to participate in the experiment? Please explain.
- b. If up to 20 mailers request to participate in the experiment, will all 20 mailers be permitted to participate? If your answer is no, what criteria will the Postal Service use to select the "roughly 10 mailers" to participate in the experiment.
- c. If 20 or more mailers request to participate in the experiment, what criteria will the Postal Service use to select the "roughly 10 mailers" to participate in the experiment.
- d. Is ADP guaranteed to be one of the "roughly 10 mailers" that participate in the experiment?
- e. What circumstances or factors, if any, can you identify that would preclude ADP from participating in the experiment?

- a. The Postal Service is seeking roughly 10 customer locations to participate in the first year to year-and-a-half ("Phase I") of the experiment. This could comprise, for example, 10 customers, each with one location; or 9 customers, 8 with one location and 1 with two locations. The "10" is only an approximate target, so slightly more or slightly fewer than 10 customer locations may be included in the first phase of the experiment.
- b. No, 20 mailers would exceed the target for Phase I of the experiment. The criteria used to select roughly 10 mailers from among these applicants were stated at page 4, lines 5-15 of my testimony.
- c. The criteria used to select roughly 10 mailers from among these applicants were stated at page 4, lines 5-15 of my testimony.
- d. No customers are guaranteed participation in the proposed experiment.
- e. ADP could be precluded from participating in the proposed experiment if they do not meet the criteria stated at page 4, lines 5-15 of my testimony. Participation is also a

## Response to OCA/USPS-T1-21e (Cont.)

matter of customer choice. So, ADP could also be precluded from the experiment if they choose not to participate (though, to be sure, strong interest is indicated in Witness Kalenka's testimony).

OCA/USPS-T1-22. Please refer to your testimony at page 11, lines 4-11, and Attachment A, line (9), "Existing Volume That Will Take the Discount," 1.5%.

- a. Please confirm you are assuming that 10 "Participating Mailers" will cause an increase of 100 percent in the proportion (i.e., 1.5 percent vs. 0.75 percent) of Priority Mail pieces that take the proposed Priority Mail presort discount, if recommended.
- b. Please explain why you assume that 10 "Participating Mailers" from the entire universe of potential mailers of Priority Mail will be able to increase by 100 percent the proportion of Priority Mail pieces that take the proposed discount.

- a. Confirmed.
- b. As I explained in footnote 5 on page 11 of my testimony, participation in the Priority Mail presort discount eliminated in Docket No. R97-1 was highly concentrated in just a handful of mailers. It is therefore my judgment that, compared to the old discount, relative participation in the proposed new discount can double from just 10 mailers.

OCA/USPS-T1-23. Please refer to your response to OCA/USPS-T1-13(d), and the Attachment thereto, and the attachment to this interrogatory, identified as "New 1lb Volume: OCA Revised Att A" (herein "OCA Attachment"). The shaded cells in the OCA Attachment are different from the attachment to your response to OCA/USPS-T1-13(d). Please confirm that the shaded cells in the OCA Attachment are correct. If you do not confirm, please explain. (Calculations are documented on page two of the OCA Attachment. An Excel version of the OCA Attachment will be made available for posting on the Commission's website.)

## **RESPONSE:**

Confirmed, the OCA calculations are correct. One of the reasons the OCA Attachment is different than my attachment to OCA/USPS-T1-13(d) is that the OCA Attachment, unlike my attachment to OCA/USPS-T1-13(d), deviates from the exact format used in USPS-T-1, Attachment A. For example, line 2 in USPS-T-1, Attachment A is "Not Discounted (Existing Volume Only)." In the OCA Attachment, line 2 is limited to one-pound volume: "Not Discounted (Existing 1lb Volume Only)."

The other factor resulting in differences between my attachment to OCA/USPS-T1-13(d) and the OCA Attachment is that, as acknowledged in OCA/USPS-T1-13(d), I was absent knowledge of average attributable cost per piece for one-pound pieces. For purposes of demonstration, I used a crude algorithm to estimate this as \$2.163. The OCA Attachment includes data documenting this figure as actually \$2.142. The difference between these cost figures accounts for the difference between the change in Test Year total Priority Mail attributable cost, before vs. after the experiment:

-\$4,720,000 in my attachment to OCA/USPS-T1-13(d), compared to -\$4,712,000 in the OCA attachment. Note that volume and revenue impacts are the same in the two models, however.

Attachment to OCA/USPS-T1-23
New 1lb Volume
OCA Revised Att A
Page 1 of 8

Proposed Priority Mail Presort Discount: Estimated Volume and Financial Impacts

1		(a)	(a)	3	(a)	(a)	(1)	(8)	(11)
-		Priority					Priority Mail	Mail	Priority
		Mail			Priority Mail	Mail	Contribution To	lon To	Mail
		Volume	Priority Mail Revenue	Revenue	Attributable Cost	le Cost	Institutional Cost	al Cost	Cost
		(000)	Total (\$000)	Per Piece	Total (\$000)	Per Piece	Total (\$000)	Per Piece	Coverage
E	Test Year, Before Experiment (Total)	1,243,245	\$ 5,680,265	\$ 4.569	3		\$ 2,170,982	\$ 1.746	161.9%
10	Priority Mail (11b Volume)	360,718	\$ 1,282,514	\$ 3.500	\$ 772,862	\$ 2.142	\$ 489,852	\$ 1.358	163.4%
	Priority Mail (All Other Volume)	882,527	\$ 4,417,751	\$ 5.008	\$ 2,738,621	\$ 3.101	\$ 1,681,130	\$ 1.905	161.4%
	Test Year, After Experiment					-			
÷	From Volume			- 2					
2	Not Discounted (Existing 11b Volume Only)	1944	张和说(0)4.45		0 22 0		L. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	TROVERSI BL	を見る。
9	Discounted - (Existing 1lb Volume)	18,649	\$ 61,976	\$ 3.323	34513		Sag 544 64	0.50274	2007
12	Discounted (New 11b Volume)	385	\$ 1,281	\$ 3.323		7			1.00
2	Total	180181089	005/082/1-8	1168 9 25	\$ TO 18		S 18 9 2 6 5 8		10011
<u>.</u>	From Presort Fee	Y.	\$1	i	0 <b>\$</b>		51		
E	Subtotal	361,103	\$ 1,260,502		<b>企业的</b>	会	Book and the		į
	Total	1,243,630	\$ 5,678,253	\$ 4.588	292 203	\$ 2.818	800 27 200	\$ 1.748	162.0%
(8)	Change in Test Year, After vs. Before Experiment	385	\$ (2,012)	,	(\$0.003) \ First (4420)	1	(\$0.005)	\$0.002	0.2%
_	Inouts:								
6	Existing Volume That Will Take the Discount	1.5%							
100	Price Elasticity of Demand	-0.819							
<u>.</u>	Per-Piece Cost Avoldances		:	:				-	
(11)	ADC	\$ 0.193							
(12)	3-Digit	\$ 0.261							
33	5-Digit	\$ 0.420	\$0.2913	\$0.2913 Average					
<u>.                                      </u>	Presort Discounts (Per Piece)								
(14)	ADC	\$ 0.12							
2	3-Diath	\$ 0.18		1			-		
16	5-Diail	\$ 0.25	\$0.1767	\$0.1767 Average	1	!			
16	Annual Presort Fee	\$125			:				
1	M. Leant Dadlanding Mollon	-							

## Attachment to OCA/USPS-T1-23 New 1lb Volume OCA Revised Att A Page 2 of 8

#### **Notes For Calculations**

```
1a, 1b, 1d, 1f: See Docket No. R2000-1, Appendix G, Schedule 1
1c = 1b/1a
1e = 1d/1a
1g = 1f/1a
1h = 1b/1d
1.1a: See Docket No. R2000-1, PRC-LR-3, File: "LR13Pri.xls" Sheet: "Volumes."
1.1b: See Docket No. R2000-1, PRC-LR-3, File: "LR13Pri.xls" Sheet: "Rates."
1.1c = 1.1b/1.1a
1.1d: See Sheet: "Costs"
1.1e = 1.1d/1.1a
1.1f = 1.1b - 1.1d
1.1g = 1.1c - 1.1e
1.1h = 1.1b/1.1d
1.2a = 1a - 1.1a
1.2b = 1b - 1.1b
1.2c = 1.2b/1.2a
1.2d = 1d - 1.1d
1.2e = 1.2d/1.2a
1.2f = 1f - 1.1f
1.2g = 1.2c - 1.2e
1.2h = 1.2b/1.2d
2a = 1.1a - 3a
2b = 2a \times 1.1c
2c = 2b/2a
2d = 2a \times 1.1e
2e = 2d/2a
2f = 2b - 2d
2g = 2c - 2e
2h = 2b/2d
3a = 1a \times 9a
3b = 3a \times (1.1c - ((14a + 15a + 16a)/3))
3c = 3b/3a
3d = 3a \times (1.1e - ((11a + 12a + 13a)/3))
3e = 3d/3a
3f = 3b - 3d
3g = 3c - 3e
3h = 3b/3d
```

## Attachment to OCA/USPS-T1-23 New 1lb Volume OCA Revised Att A Page 3 of 8

# Notes For Calculations (Continued)

 $4a = 3a \times ((-((14a + 15a + 16a)/3)/1.1c)/2) \times 10a$  $4b = 4a \times (1.1c - ((14a + 15a + 16a)/3))$ 4c = 4b/4a $4d = 4a \times (1.1e - ((11a + 12a + 13a)/3))$ 4e = 4d/4a4f = 4b - 4d4g = 4c - 4e4h = 4b/4d5a, 5b = Row 2 + Row 3 + Row 4 5c = 5b/5a5d = Row 2 + Row 3 + Row 4 5e = 5d/5a5f = Row 2 + Row 3 + Row 4 5g = 5c - 5e5h = 5b/5d $6b = 17a \times 18a$ 6f = 6b - 6d7a, 7b = Row 5 + Row 67c = 7b/7a7d = Row 5 + Row 67e = 7d/7a7f = Row 5 + Row 6 7g = 7c - 7e7h = 7b/7d7.1a, 7.1b = Row 1.2 + Row 77.1c = 7.1b/7.1a7.1d = Row 1.2 + Row 77.1e = 7.1d/7.1a7.1f = Row 1.2 + Row 7 $7.1g = 7.1c - 7.1e^{-}$ 7.1h = 7.1b/7.1d8 = Row 7.1 - Row 1 9a: See USPS-T-1, Section II.E, at 11. 10a: See Docket No. R2000-1, USPS-T-8 at 21. 11a, 12a, 13a: See USPS-T-2, Section V., at 7. 14a, 15a, 16a: See USPS-T-1, Section II.A., at 2. 17a: See USPS-T-1, Section II.E., at 13.

18a: See UPSS-T-1, Section II.B., at 3.

Attachment to OCA/USPS-T1-23 New 18b Volume OCA Revised Atl A Page 4 of 8

TY Volume distributed based on BY billing determinants Test Year Before Rates Volume

est Year Before	LINES AGINUS					***	
	77% 23%	79% 21%	79% 21%	79% 21%	77% 23%	78% 22%	
Weath to	- CAN			Zone			
Lbs	L1283		3	88	7	· · ·	Total
int Rate<1	41,495,982	15,149,489	16,611,615	10,474,627	6,830,479	12,855.880	103,418,07
ist Rate>1	12,260,910	4,020,141	4,446,974	2,835,226	2,000,800	3,664,316	29,231,36 363,640,81
1	171.813,533	\$2,802,132	62.019.436	36,652,007	24,639,637	45,714,074 56,429,042	487,751,41
2	213,546,466	69,165,403 25,400,261	76,248,676 28,480,489	42,875,164 15,848,367	12.002.850	22,708,478	164,107,71
3	59.887.274 24.310.863	10,601,220	12,834,110	7.272.620	5.492,845	10,534,298	71,145,95
• 1	10,799,839	4.962.115	7,030,863	4,024,856	2,710,183	5,976,395	35.524.25
5	6.264,089	2,913,265	4,002,417	2,205,120	1,722,005	3,251,067	20,357,98
7	3,632,586	1.822,551	2,639,309	1,474,766	1,049,979	2,286,415	13,105,60
<b>i</b>	2,461,931	1,088,726	1,844,478	1,131,573	653,271	1,899,465	8,059,44
ě	1,549,967	869,216	1,273,416	767,502	486,689	1,163,052	6,131,87
10	1,120,863	577,966	893,142	553,814	395,181	892,756	4,433,72
11	999,379	408,902	626,793	424,848	301,069	745,650	3,506,44
12	732,635	313,557	469,207	300,614	323,064	516,828	2,655.90
13	446,118	298,057	301,974	229,441	208,318	453,466	2,029,37
14	370,646	205,852	265,872	213,846	161,295	358,615	1,596.12
15	324,641	193,110	265,459	191,344	125,861	296,595	1,396,81
16	207,774	82,482	201,802	86,133	43,105	300,693	1,051,87 850,81
17	201,459	102.581	189,016	82,655	72,172	202.916 172.366	727.81
18	140,384	82,080	170,695 66,708	85,480 58,524	76,608 76,346	155,797	575,70
19	131,553 133,961	86,775 72,928	109,442	64,331	92,020	117,506	590,18
20 21	126,397	116,815	39,739	41,672	48,996	94,171	467,71
22	106,364	45,045	71,052	46,391	30,603	107,933	407,38
73	61,767	63.489	31,229	55,390	30,427	91,975	334,21
24	75,402	36,277	80,722	33,522	26,334	90,016	342,27
25	63,061	32,210	42,288	25,658	23,265	69,007	255,41
26	58,966	45,076	34,647	15,538	13,463	41,028	208.7
27	47,433	13,035	26,362	18,938	16,920	35,244	157.93
28	27.033	16,398	13.538	35,181	14,418	58,347	167.9
29	30,964	13,829	17,905	10,341	20,243	35,339	128.6
30	31,666	10,291	41,660	10,404	23,715	23,222	140,9
31	38.439	13,254	10,639	8,285	8,198	27,645 37,323	112.7
32	21,204	16.251	7,908 4,672	21,718 15,238	8,316 6,965	37,323 31,691	105.6
22	27,902	16,173	4,672 5,907	13,788	11,605	20,881	76.0
34	20.175 30.328	3,677 16,803	5,907 8,495	4,663	6,110	31,233	95,6
35 36	26,429	3,059	12,567	10,362	6,845	16,936	76.2
37	9,255	11,794	3,641	4,206	8,936	6,785	44,6
38	11,232	5,513	6,045	15,606	53,265	16,700	105,3
39	5,875	3,183	6,068	5,052	3.265	21,205	44.6
40	10,651	1,890	2.955	2,627	2,803	14,920	36.8
41	3,736	7,525	7.321	3,789	2,001	15,362	30,7
42	7.646	3,074	1,400	2,896	3,025	8,115	26,1
43	6,091	5,667	4,425	1,184	3,197	17,049	37.6
44	6.220	3,035	1,531	1,015	4,649	12,621	29.0
45	1,231	383	10,719	1,289	2,313	33,424 15,362	49.3 27.3
46	2,002	5,593	1,450	388 1,593	2,514 3,683	9,129	19.4
47	1,807 1,336	825 1,425	2,453 9,212	1,593 458	3,063	3,283	15,7
48 49	1,336 2,243	1,423 599	8,631	3,431	837	2.952	18,4
50	2,233	4,826	268	2.077	1,886	5,234	16.5
51	2,233 2,227	771	885	1,548	1,531	2,111	9.0
52	5,554	670	9.658	1,146	1,803	5,151	23.9
Si l	2,257	1,364	615	3,517	567	2,052	10.4
54	3,389	255	956	631	447	4,934	10,8
55	2,529	285	506	363	159	6,370	10.3
56	1,446	2,742	351	276	507	1,550	6,8
57	5.875	962	299	377	1,904	1,193	10,6
58	1,273	950	•		334	984	3,5
50	1,024	285	3,556	1,185	386	3,705	10.1 5.5
60	1.784	144	275	2,369	1,066	77 679	3.0 12.2
61	587	294	7,257	246	3,463	175	2.5
€	1,087	296 1.617	270 267	240	1,567	701	4,1
83	339	278	207 301	:	247	433	1.5
64 65	107	210	~·	306	522		5
66	97	267	267	-	247	299	1,1
67	1,013	-	-	257	268	482	2,0
88	34	-	-	•	292	48	3
65	29	•		• 1	515	436	
70	•				268		2
Total	553,620,668	191,749,044	221,920,945	128,281,778	89,600,911	171,541,231	1,356,714,5

Source: Docket No. R2000-1, PRC-LR-13, File: "LR13PrLists" Sheet: "Volume"

Attachment to OCA/USPS-T1-23 New 1tb Volume OCA Revised Att A

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1.788245428 0.262695 0.431262389 0.442982317 0.537620015 0.723381815 0.907255936

Weight to:	L1283		Zon	<del></del>		
let Rate	2.0178	2.1851	2.1753	2,2580	2.4363	2,8598
1	1,9762	2,0068	2.1052	2.1729	2.3058	2,5018
2	2.1651	2,4099	2.4237	2,5595	2.8250	3,2188
3	2,5763	3.0820	3.1172	3.4011	1.9554	4,7800
4	2,8390	3,5133	3,5002	3.9367	4.6818	5.7773
5	3.1017	3,9446	4.0032	4.4763	5.4052	6.7745
•	3.3644	4.3758	4.4461	5.0140	6.1265	7.7718
7	3.6271	4.8071	4.8801	5.5516	8.8519	8.7690
•	3,8806	5.2383	5.3321	6.0602	7.5753	9.7663
•	4.1525	5.0006	5.7751	8.8268	8.2987	10.7635
10	4,4152	6.1009 6.5321	6.2181 6.8511	7.1644	8.0221	11.7808
11 12	4,6779 4,9406	6.5321 6.9634	7.1040	7,7021 8,2307	9.7454 10.4886	12,7581
13	5,2033	7.3947	7.5470	8.7773	11.1822	14.7526
14	5,4660	7.8259	7.9900	9.3149	11,9158	15.7496
15	5.7267	8.2572	8.4330	9,8525	12.8390	16,7471
16	5,9914	8.6064	8.8780	10,3902	13,3624	17.7443
17	6.2541	8.1197	9.3189	10.9278	14.0857	18.7416
16	6.5168	9.5510	9.7619	11,4854	14.8091	19.7389
19	6.7795	9.9622	10.2049	12,0030	15.5325	20.7361
20	7.0421	10.4135	10.6479	12.5406	16.2559	21.7334
21	7.3048	10.8448	11.0909	13.0763	16.9793	22,7306
22	7.5675	11,2760	11.5230	13.8150	17.7026	23.7279
23 24	7.8302 8.0929	11.7073 12.1385	11.9768 12.4196	14.1535	18.4260	24.7251
25	8.0929 8.3556	12.1389 12.5898	12.4196	14.6911 15.2287	19.1494 19.5725	25.7224 26.7196
26	8.5183	13.0011	13,3058	15.7664	20.5962	27.7169
27	8.8810	13.4323	13.7488	15.3040	21.3195	28.7142
28	9.1437	13,8636	14,1918	16.8416	22.0429	29.7114
29	9.4064	14.2949	14.6347	17.3792	22,7663	30.7067
30	9.5091	14,7261	15.0777	17.9166	23.4897	31.7059
31	9.9318	15.1574	15.5207	18.4545	24.2131	32.7032
32	10.1945	15.5886	15.9637	18.9021	24.9385	33.7004
23	10.4572	16.0199	16.4057	19.5297	25.8596	34.6077
34	10,7199	16.4512	16.5496	20.0673	26.3832	35,8949
35	10.9626	16.8824	17.2926	20.6049	27.1066	36.6922
36 37	11,2453	17.3137 17.7450	17.7356 18.1786	21.1425 21.6802	27.8300 28.5534	37.6695 38.6867
38	11,7707	18.1762	18.6216	22,2178	29.2757	39.6840
39	12.0334	18.6075	19.0646	22.7554	30.0001	40.6812
40	12.2960	19.0387	19.5075	23,2930	30,7235	41.6785
41	12.5587	19.4700	19.9505	23,8307	31,4480	42.6757
42	12,8214	19.9013	20.3935	24.3663	32,1703	43.6730
43	13.0641	20.3325	20.8365	24.9059	32.8937	44.6703
44	13.3468	20.7638	21.2795	25.4435	33.6170	45.6675
45	13.6095	21.1951	21.7224	25.9811	34,3404	46.6648
46	13.6722	21.6263	22.1654	25.5188	35.0638	47,8620
47 48	14,1349 14,3976	22.0576 22.4888	22.6084 23.0514	27.0584 27.5940	35.7672 36.5106	48,6593 49,6565
49	14,8603	22.9201	23.4944 23.4944	27.5940 28.1316	36.5106 37.2339	49.6500 50.6538
50	14,9230	23.3514	23.9374	28.8692	37.2573	51,6510
31	15,1857	23,7826	24.3803	29.2069	38.6807	52,6483
52	15,4484	24.2130	24.8233	29.7445	39.4041	53,6456
53	15.7111	24.6452	25.2663	30.2621	40.1275	54.6426
54	15.9736	25.0784	25.7003	30.8197	40.8509	\$5.6401
55	16.2385	25.5077	26.1523	31.3573	41.5742	56.6373
56	16 4992	25.8389	26.5053	31.8950	42.2976	57.8346
57	16.7619	26.3702	27.0382	32.4326	43.0210	58.6318
58	17.0246	26.8015	27.4812	32.8702	43.7444	59,6291
59	17.2873	27,2327	27.9242	33.5078	44.4678	80.6263
60 61	17.5499 17.8126	27.9640 28.0953	28.3672 28.8102	34.5631	45.1911 45,9145	61,8236 62,6209
82	17.8120	28.5265	29.2531	34.9631 35.1207	46,8379	63,6181
63	18.3380	28.9578	29.6061	35.1 <i>507</i> 35. <b>6563</b>	47.3613	64,6154
64	18,6007	29.3690	30,1301	36.1959	48.0847	65.6126
85	18.8634	29.6203	90.5821	36.7335	48.8061	96.8099
85	19.1261	30,2516	31.0251	37.2712	49.5314	67,8071
67	19,3888	30.6628	31.4681	37,8086	50.2548	66.6044
			## ####	38.3464	50.9782	69,6018
68	19.6515	31.1141	31.9110			
	19.6515 19.9142 20.1769	31,1141 31,5454 31,9796	32.3540 32.7970	36.8840 39.4216	51.7016 52.4250	70.5989 71.5962

Source: Docket No. R2000-1, PRC-LR-13, File: "LR13PiList" Sheet: "Retes"

Attachment to OCA/USPS-T1-23 New 1lb Volume OCA Revised Att A Page 6 of 8

Priority Mail
Test Year Before Rates Costs
by Weight and Zone

Weight to:	L1283			Zone			TOTAL
Fast Rate	108,489,008	41.503.235	45,00,567	30,060,142	21,374,205	23 634 766	201.151.80
1	239,541,491	110,717,721	130,585,068	79,642,895	56,815,857	114,369,630	831,652,66
2	462.344.862	186,473,186	184,803,667	109,736,983	83,327,112	181,633,476	1.186.319.07
<b>i</b>	153,774,140	78,284,432	<b>86.716.820</b>	53,801,966	47.511.964	108,546,818	530,736,14
1	69,019,157	37,245,215	46,047,690	28,844,855	25,716,247	60,859,478	267.532.64
· •	33,498,081	19,652,239			14,648,847	40,487,241	154,448.78
•	21,074,931	12,748,016	26,145,729	18,018,644		25,286,580	98,494,56
;	13,175,790	8,781,154	17,795,304	11,056,398	10,553,369	20.049.657	71,249,90
s l	9.578.434	5.508.357	13,501,726	8,187,296	7,194,306		71,240.35 54.981.37
			9,834,950	6,890,361	6,463,764	18,587,A72	
	6,436,323	4,628,113	7.354,084	5,086,102	4,055,474	12,733,947	40,594,04
10	4,948,830	3,526,002	5,553,616	3,967,771	3,565,349	10,400,525	32,061,18
11	4,674,984	2.871,001	4,175,101	3,270,666	2,934,050	9,513,160	27,238.90
12	3.619,644	2,183,420	3,333,261	2,476,965	3,382,100	7,109,129	22,104,51
13	2,331,684	2,204,027	2,958,233	2.013,872	2,331,534	6,689,797	18,529.14
14	2,025,940	1,810,977	2,284,115	1,991,954	1,921,921	5,648,128	15,483.04
15	1,859,759	1,594,548	2,238,607	1,865,227	1,586,231	4,957,099	14,133,47
16	1,784,072	716,643	1,790,208	894,941	1,110,480	5,335,599	11,631,94
17	1,259,998	935,510	1,761,432	903.237	1,018,801	3,802,967	9,679,74
15	914,845	783,939	1,886,310	980,067	1,134,464	3,402,314	8,881,93
. 19	691,857	865,212	680,748	702,464	1,185,648	3,230,625	7,557,75
20	943,373	759,436	1.165,328	806,749	1,495,858	2,553,800	7,724,54
21	923,309	1,266,826	440,736	544,094	831,915	2,140,573	6,148,35
22	804,917	507,933	819,499	631,661	541,747	2,561,011	5,966,70
23	483,803	743,264	374,024	783,960	560,643	2,274,089	5,219,8
24	610,224	440,351	1,002,555	492,459	504,281	2,315,429	5,365,3
25	526,913	404,872	543,940	390,736	462,350	1,843,855	4,172,50
26	508,192	586,031	461,005	244,982	277,295	1,137,173	3,214,6
27	421,254	175,096	362,441	308,770	360,730	1,011,998	2,640,2
28	247,186	255,057	192,129	609,350	317,819	1,733,583	1,355.1
29	291,450	197,686	262,030	179,724	460,862	1.085,228	2,476,9
30	306,180	151,543	628,140	186,409	557.062	736,262	2,565,59
31	381,770	200,898	185,123	152,900	198,502	904,076	2,003,2
32		253.337	126,241	412,472	207,410	1,257,816	2473.4
22	216,167	250,093				1.099.612	2.280.4
34	291,777	250,093 80,468	76,659 99,530	297,598 276,679	255,897	745,363	1,704,5
35	216,270 333,074	283,681			306,183	1,146.019	2,136,7
36			112,312	96,076	165,626	1,146,019 638,326	1,622,7
37	297,201	52,957	224,652	219,086	190,510	638,320 262,484	990.7
	106,510	209,278	65,180	91,180	255,166		
38	132,209	100,197	112,568	346,720	1,559,416	662,727	2.913.5
39	70,700	59,225	116,066	114,965	97,949	862,659	1,321,5
40	130,969	35,974	57,643	81,182	116,853	621,853	1,024,4
41	46.914	146,507	146,061	90,302	62,921	655,606	1,148,3
42	96,027	61,173	28,552	70,568	97,329	354,396	710.0
43	79,700	115,221	92,208	29,483	105,169	761,590	1,183,3
44 .	63,023	63.025	32,587	25,814	156,267	576,361	937,0
45	16,757	8,107	232,835	33,489	79,426	1,559,705	1,930,3
46	27,777	120,953	32,143	10,247	85,144	732,185	1,011,45
47	25,547	18,198	55,463	43,101	131,807	444,233	718,3
48	19,233	32,043	212,352	12,647		162,999	439,2
49	32,880	13,736	202,775	96,522	23,708	149,542	519,1
50	33,324	112,700	6,893	59,550	71,595	270,364	554,4
51	33,826	18,331	21,578	45,214	59,228	111,115	289,2
52	85,799	16,215	239,732	34,067	71,034	278,331	723,1
53	35,458	33,621	15.544	108,514	22,744	113,741	327.6
54	54,135	6.402	24,568	25,512	18,244	274,530	403.4
55	41.062	7,275	15.635	11,368	8,804	360,775	442.7
56	23,860	- 71,120	8,346	8,799	21,481	89,306	223.8
57	96.473	25.358	8.087	12,224	B1,896	69,925	295.9
58	21,680	25.485	0.007	12,229	14.612	58.671	120.4
59	17,704	7,796	99,298	30.691	17,147	224,636	406.2
60	30.954	3,988	7,787	90,655	48,194	4.745	176.3
61	10.455	8.272	209.065	ev.	159,025	42.509	429.3
62			7,910		CSILER	11,138	55.7
	19,848	8,439		8,634			
63	803	46,819	7,943	•	74,222	45,294	175.0
64	6,302	8,157	9,085	•	11,861	28,399	63,0
65	2,026		_ • •	11,223	25,494	•	38,7
86	1,854	8,680	8,295	•	12,239	20,221	51,2
67	19,637	•	•	8,707	13,452	33,073	75,8
68	860	•	•	• ,	14,885	3,369	18,9
ee	683		-	•	26,614	30,802	57.9
70					14,033		14.0

Attachment to OCA/USPS-T1-23 New 1fb Volume OCA Revised Att A Page 7 of 8

Priority Mail
Test Year Before Rates Costs
by Weight and Zone
Percent

Weight to:				Zone			
Lbs [	L1283	4	5		7	8	TOTAL
Figst Rate	2.871673%	1.098781%	1,21,2763%	0.795830%	0.565873%	1.163208%	7.706126
1	8.969222% 12.240385%	2.931200% 4.407309%	3.450657%	2.106513% 2.805242%	1.504177%	3.027889% 4.808672%	22.017664 31.460261
2	4.071107%	2.072548%	2.348741%	1.427033%	1.257860%	2.873733%	14,051022
4 1	1.827254%	0.000052%	1.219094%	0.756361%	0.680827%	1.611230%	7.052517
5	0.886848%	0.520265%	0.745147%	0.478983%	0.367822%	1.071863%	4.088968
6	0.557950%	0.337499%	0.471123%	0.202714%	0.279396%	0.666922%	2.607604
7	0.348824%	0.231946%	0.367513%	0.216755%	0.190468%	0.530806%	1.886314
8	0.253532%	0.148214%	0.260376%	0.182420%	0.171126%	0.439411%	1.455080
9	0.170390%	0.130470%	0.194696%	0.134652%	0.107367%	0.337120%	1.074711
10	0.131018%	0.003352%	0.147030%	0.105045%	0.094301%	0.277971%	0.848807
11	0.123768%	0.070714% 0.057805%	0.110534%	0.086590% 0.085577%	0.077678%	0.251857%	0.721140
12	0.095829% 0.061730%	0.05/8051%	0.088247% 0.078318%	0.053316%	0.089540% 0.061726%	0.186211% 0.177110%	0.585208
14	0.053636%	0.042650%	0.060471%	0.052736%	0.050882%	0.149532%	0.409907
15	0.049236%	0.042215%	0.050286%	0.049911%	0.042048%	0.131502%	0.374178
16	0.047233%	0.018973%	0.047395%	0.023693%	0.029400%	0.141258%	0.307951
17	0.033356%	0.024767%	0.040633%	0.023913%	0.020914%	0.100682%	0.256267
18	0.024220%	0.020754%	0.044115%	0.025947%	0.030034%	0.000075%	0.235146
10	0.023612%	0.022933%	0.018023%	0.018597%	0.031395%	0.085529%	0.200068
20	0.024975%	0.020106%	0.030852%	0.021358%	0.039602%	0.067611%	0.204504
21	0.024444%	0.033539%	0.011886%	0.014428%	0.022025%	0.056671%	0.162775
22	0.021310%	0 013447%	0.021696%	0.016723%	0.014343%	0.067802%	0.155320
23	0.012808%	0.019678%	0.000002%	0.020755%	0.014843%	0.060206%	0.136192
24	0.016155%	0.011658%	0.026542% 0.014401%	0.013038%	0.013351%	0.061300%	0.142044
25 26	0.013950% 0.013454%	0.010719% 0.015515%	0.014401%	0.010345% 0.006486%	0.012241% 0.007341%	0.048615% 0.030106%	0.110470
27	0.013454%	0.004636%	0.009595%	0.008175%	0.009550%	0.026792%	0.063107
28	0.006544%	0.006753%	0.005087%	0.018132%	0.008414%	0.045896%	0.000526
29	0.007716%	0.005234%	0.006937%	0.004758%	0.012201%	0.028731%	0.065577
30	0.008106%	0.004012%	0.016630%	0.004935%	0.014748%	0.019492%	0.067923
31	0.010107%	0.005319%	0.004372%	0.004048%	0.005255%	0.023935%	0.053036
32	0.005723%	0.006707%	0.003342%	0.010920%	0.005491%	0.033300%	0.065483
33	0.007725%	0.008850%	0.002030%	0.007879%	0.000789%	0.029112%	0.080374
34	0.005726%	0.001501%	0.002635%	0.007325%	0.008106%	0.019733%	0.045126
35	0.005818%	0.007510%	0.002073%	0.002544%	0.004385%	0.030340%	0.056571
36	0.007868%	0.001402%	0.005048%	0.005800%	0.005044%	0.016899%	0.042961
37	0.002820%	0.005541%	0.001752%	0.002414%	0.006755%	0.008949%	0.026231
38	0.003500%	0.002653%	0.002980%	0.000179%	0.041285%	0.017545%	0.077143
39 40	0.001872%	0.001568%	0 003073% 0 001526%	0.003044% 0.001620%	0.002593% 0.003094%	0.022839% 0.018483%	0.034966
41	0.003467%	0.000052% 0.003879%	0.803867%	0.002391%	0.001686%	0.017357%	0.030401
42	0.002595%	0.001620%	0.000756%	0.001858%	0.002577%	0.009383%	0.018796
43	0.002110%	0.003050%	0.002441%	0.000781%	0.002784%	0.020163%	0.031329
44	0.002196%	0.001669%	0.000063%	0.000683%	0.004138%	0.015259%	0.024809
45	0.000444%	0.000215%	0.006164%	0.000887%	0.002103%	0.041293%	0.051104
46	0.000735%	0.003202%	0.000851%	0.000271%	0.002334%	0.019384%	0.026778
47	0.000676%	0.000482%	0.001468%	0.001141%	0.003490%	0.011761%	0.019018
48	0.000509%	0.000848%	0.005522%	0.000335%	0.000000%	0.004315%	0.011630
49	0.000870%	0.000364%	0.005368%	0.002555%	0.000628%	0.003050%	0.013745
50	0.000882%	0.002984%	0.000182%	0.001577%	0.001895%	0.007158%	0.014678
51	0 000696%	0.000485%	0.000571%	0.001197%	0.001568%	0.002942%	0.007656
52	0.002272%	0.000429%	0.006347%	0.000902%	0.001881%	0.007316%	0.019146
53 54	0.000939% 0.001433%	0.000890%	0.000412%	0.002820%	0.000002%	0.003011% 0.007268%	0.008674
55	0 001087%	0.000193%	0.000414%	0.000302%	0.000483%	0.007206%	0.010062
56	0.000632%	0.001863%	0.000247%	0.000233%	0.000568%	0.002364%	0.005927
57	0.002607%	0.000671%	0.000214%	0.000324%	0.002188%	0,001851%	0.00783
56	0.000574%	0.000674%	0.000000%	0.000000%	0.000387%	0.001553%	0.00318
59	0.000469%	0.000206%	0.002629%	0.001051%	0.000454%	0.005947%	0.01075
60	0.000619%	0.000106%	0.000206%	0.002135%	0.001278%	0.000126%	0.00486
61	0.000277%	0.000219%	0.005535%	0.000000%	0.004210%	0.001125%	0.011300
62	0.000520%	0.000223%	0.000209%	0.000229%	0.000000%	0.000295%	0.001475
63	0.000021%	0.001240%	0.000210%	8.000000%	0.001965%	0.001190%	0.004635
54	0.000167%	0.000216%	0.000240%	0.000000%	0.000015%	0.000752%	0.001689
85	0.000054%	0.000000%	0.000000%	0.000297%	0.000675%	0.000000%	0.00102
66	0.000049%	0.000230%	0.000220%	0.000000%	0.000324%	0.000535%	0.00135
67	0.000520%	0.000000%	0.000000%	0.000257%	0.000358%	0.000676%	0.002000
<b>85</b>	0.000016%	0.000000%	0.000000%	0.000000%	0.000394%	0.000069%	9.000501
70	0.000015%	0.000000%	0.000000%	0.000000%	0.000705% 0.000372%	0.000815% 0.000000%	6.001536 0.000372

Attachment to OCA/USPS-T1-23 New 1tb Volume OCA Revised Att A Page 8 of 8

Priority MAR Test Year After Rates Costs by Weight and Zone Allocated from Total Test Year After Rates Costs

Weight to:			Zone				
Line	L1283	4	5	8	7	- 1	TOTAL
Flax Rate	100,775,117	38,559,340	42.550.288	27,927,925	19,858,096	40,820,204	270,499,989
1	315,457,235	102.864,325	121,303,865	73,993,669	52,785,812	106,257,198	772,662,123
2	429,549,750	154,854,941	171,895,247	101,953,153	77,416,570	186,749,905	1,104,029,583 463,090,125
3	142,866,679	72,731,585 34,803,348	82,423,965 42,781,449	50,078,610 26,613,027	44,141, <b>8</b> 59 23,862,150	100,847,407 56,542,611	248,558,097
4	64,123,511 31,122,005	18,256,272	26,149,305	26,613,027 16,736,623	13,809,779	37,815,412	143,493,466
5	19.580.050	11,843,778	16.533.052	10,736,643	9.804.801	23,474,379	91,508,209
*	12,241,208	8.139,711	12,807,074	7,606,550	6,884,057	18,627,500	95,196,100
<b>'</b>	8.807,161	5,201,256	9,137,340	6,401,634	6,005,297	15,420,185	51,062,874
ě	5.979.783	4,578,554	6.832.447	4,725,336	3.767.812	11,830,707	37,714,639
10	4,597,801	3,275,961	5,150,688	2,686,230	3,312,453	9,754,778	29,787,029
11	4,343,380	2,481,542	3,878,954	3,038,672	2,725,932	6.536,376	25,306,856
12	3,362,896	2,028,546	3,095,627	2,301,270	3,142,202	B,804,867	20,536,608
13	2,165,294	2,047,602	2,748,401	1,571,025	2,166,154	6,215,278	17,214,843
14	1,882,236	1,496,708	2,122,099	1,850,671	1,785,596	5.247,497	14,364,807
15	1,727,843	1,481,444	2,079,810	1,751,505	1,475,576	4,614,774	13,130,961
16	1,857,525	865,810	1,063,225	831,461	1,031,712	4,957,136	10,806,869
17	1,170,625	860,153	1,636,491	639,169	944,492	3,533,216	8,993,145
18	849,954	728,333	1,548,115	910,549	1,053,995	3,160,962	8,251,928
19	\$28,596	804,770	632,461	652,637	1,101,732	3,001,472	7,021,669
20	876,458	705,568	1,082,860	749,525	1,389,754	2,372,654 1,988,738	7,176,629 5,712,241
21	857,817	1,176,968	409,474	505,337	772,906	1,965,738 2,379,354	5.712.241 5.450.628
22	747, <b>823</b> 449,486	471,904 690,561	761,371 347,494	586,856 728,352	<b>503,12</b> 0 <b>520,875</b>	2,379,354 2,112,784	5.450,628 4.849,552
23	449,486 566,940	690,561 409,116	347,494 931,442	728,352 457,538	520,875 468,511	2.151,192	4,984,739
24 25	489,538	376,153	505,358	363,021	429,555	1,713,068	3,878,892
26	472,145	544,483	478,306	227,805	257,626	1,056,511	2,966,656
27	391,374	162,676	336,732	286,868	335,143	940,215	2,453,009
26	229,653	236,966	178,501	506,127	295,276	1,610,617	3,117,141
29	270,777	183,664	243,444	166,976	428,172	1,006,251	2,301,283
30	284,482	140,794	583,585	173,185	517,549	684,037	2,383,614
31	354,690	186,845	153,411	142,054	184,422	639,949	1,801,172
32	200,834	235,367	117,267	383,215	192,696	1,166,597	2,297,997
33	271,081	240,715	71,222	278,468	237.560	1,021,614	2,118,680
34	200,938	56,197	92,A70	257,053	284,465	892,493	1,583,617
35	309,448	263,559	104,345	80,261	153,878	1,064,730	1,965,222
36	276,120	49,201	208,717	203,545	176,997	593,049	1,507,629
37	96,955	194,433	61,486	84,713	237,067	243,866	920,519 2,707,153
38	122,831	83,089 55,024	104,584 107,834	322,127 106,610	1,448,804	615,719 601,469	1,227,823
39 40	85,885	33,423	107,854 \$3,565	56,842	108,564	577.744	951,807
41	121,679 43,586	136,115	135,700	83,897	38,458	609,102	1,066,859
42	91,073	56,833	26.527	85,563	90,426	329,260	659,682
43	74,047	107,048	85,667	27,391	97,709	707.569	1,000,432
44	77,134	58,555	30,276	23,963	145,201	535,479	870.627
45	15,568	7,532	216,319	31,114	73,792	1,449,073	1,793,399
46	25,807	112,374	29,863	9,520	81,892	680,250	239,706
47	23.735	16,905	51,529	40,044	122,457	412.723	867,393
48	17,860	29,770	197,269	11,749	-	151,437	408,115
49	30.548	12.762	186,392	89,675	22,027	138,935	482,338
50	30,961	104,706	8,404	55,326	66,517	251,187	515,100
51	31,426	17,030	20.047	42,007	85.02?	103,233	268,771
52	79,713	15,065	222.727	31,669	65,996	256,731	671,901
53	32,943	31,237	14,441	96,959	21,130	105,673	304,382
54	50,296	5,948	22,825	23,795	16,950	255,057 335,184	374,871 411,335
55	38,149	6,759	14,526 8.683	10,581 8,175	6,135 19,938	333,184 82,972	208,011
56 57	22,168 91,488	88,075 23,557	7,513	11,357	76,089	64,965	274,968
58	20,142	23,869	1.513	انداا	13,578	54,510	111,887
59	15,449	7,215	B2,254	36,876	15,930	208,702	377,A26
60	28,758	1,705	7,235	74,934	44,778	4,409	163,817
61	9,713	7,886	194,235		147,745	39,494	396,873
62	18,254	7,841	7.349	8,021	•	10,348	51,813
63	746	43,496	7,380	•	66,958	42,001	162,662
64	5,855	7,588	8,422	• ,	11,039	26,384	59,288
65	1,862	•	•	10,427	23,665		35,995
86	1,722	8,064	7,710	•	11,371	18,786	47,853
67 . {	18,244	•	•	9,019	12,496	30,727	70,486
68	621		•	•	13,829	3,130	17,581
54	542	•	•		24,727	28,517	53,865
70 [		•	-		13,038	•	13.038
TOT DAVIS							3,509,283.00

# RESPONSE OF POSTAL SERVICE WITNESS SCHERER TO OCA INTERROGATORIES

OCA/USPS-T1-24. Please refer to your testimony beginning on page 4 where it discusses the rationale for presort discounts for Priority Mail. Also, please review the testimony of witness Kalenka, USPS-T-3, at page 3, lines 4-6, page 6, lines 16-21, and page 7, lines 1-4. Is the Postal Service proposing presort discounts for Priority Mail as a means to retain Priority Mail volumes in the face of increasing competition? Please explain and provide any documents related to competition as a factor in proposing presort discounts for Priority Mail.

### RESPONSE:

Retention of volume in the short run, e.g., during the course of the experiment, is not one of the objectives of the proposal. Accordingly, it was not part of the rationale I mentioned at USPS-T-1, pages 4-7. However, as I acknowledged at USPS-T-1, page 15, lines 18-20, the proposed experiment could result in the retention of some volume that would otherwise have gone to competitors. Retention of volume can be considered a by-product of any effort to improve a product or service.

Consistent with our mandate to provide mail classifications that meet the needs of the mailing public at reasonable rates, the Postal Service will consider, if the experiment's results warrant, requesting the establishment of permanent classifications and rates for presorted Priority Mail. If the end result is a more attractive product and, therefore, more demand from mailers, the Postal Service would regard such a development as positive. Attracting customer interest is more of a challenge in mail subclasses, such as Priority Mail, which face strong competition from the private sector. Whether this competition is "increasing," I am unable to confirm. This was witness Kalenka's characterization — not in the passages cited in this interrogatory, but at page 7, line 13 of his testimony, where the market for expedited, 2-3 day delivery service is described as "increasingly competitive."

I am unaware of the existence of any documents relating to competition as a factor in proposing presort discounts for Priority Mail.

# RESPONSE OF POSTAL SERVICE WITNESS SCHERER TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 1

Question Number 1. Footnote 2 of USPS-T-1 states, "An outside is a mail piece that does not fit in a Priority Mail sack, weighs over 35 pounds, or contains live animals." For each of these types of outsides please provide a narrative description of how articles will be presorted, how the presorted outsides will be handled by the Postal Service, and how this handling will save the Service money.

### RESPONSE:

I am informed that presorted "outsides" not fitting in Priority Mail sacks or weighing over 35 pounds will have to be prepared on pallets or in pallet boxes. A minimum weight and/or height per pallet may apply, similar to Parcel Select.

Since pallets are not accepted by air carriers, I anticipate (please see my response to OCA/USPS-T1-4) that outsides will be eligible for presorting only if the origin and destination are connected by surface transportation. Outsides can be combined on pallets with other shapes (i.e., flats or parcels) only for 5-digit separations. For ADC or 3-digit separations, outsides must be presented on separate pallets.

I am informed by Witness Levine that presorted outsides prepared on pallets (or in pallet boxes) will bypass certain postal sorting operations, depending on the level of presort. These will be the same operations bypassed by all other presorted Priority Mail. The sorting of outsides by the Postal Service is captured in the MODS operation "Manual Priority," which is included in Witness Levine's cost model. Witness Levine's cost avoidance calculations therefore include the savings that will be realized when presorted outsides bypass postal sorting operations. Consequently, the discounts proposed in my testimony account for the possibility that mailers will presort outsides.

# RESPONSE OF POSTAL SERVICE WITNESS SCHERER TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 1

# Response to POIR No. 1, Question No. 1, Page 2 of 2

The inclusive definition of outsides given in 'ootnote 2 of my testimony was not meant to suggest that all kinds of outsides are equal candidates for presorting. Indeed, mailers of live animals are likely in many cases to not find it practicable to amass a minimum of 300 mail pieces or 500 pounds and make the necessary separations to qualify for the proposed Priority Mail presort discount. However, live-animal mailings are certainly not precluded from the proposed presort discount. I am informed that live animals (e.g., bees, crickets, chicks) are generally mailed in parcels (as opposed to flats) and are not transported by air. Such outside mailings will therefore qualify for the proposed presort discount by meeting the presort make-up and containerization requirements (as yet, not finalized) specified for parcels. No additional presort requirements for live animals are anticipated, though such mailings will also have to meet the general requirements for perishables in DMM Section C022.2.1 and for live animals in Section C022.3.0.

# RESPONSE OF POSTAL SERVICE WITNESS SCHERER TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 1

Question No. 2. On page 3 of USPS-T-1 the minimum quantity per mailing is given as 300 pieces. Does the 300 piece minimum apply to each rate category or to the overall mailing? For example, could a mailer mail 100 pieces to the 5-Digit level, 100 pieces to the 3-Digit level and 100 pieces to the ADC level? If so, is there a minimum number of pieces per rate category?

#### **RESPONSE:**

The 300-piece (or 500-pound) minimum applies to the total mailing, not to any individual rate categories in the mailing, similar to presorting in other mail classes. So, yes, a mailer could qualify for the proposed presort discount by presenting a 300-piece mailing, of which 100 pieces are presorted to the 5-digit level, 100 pieces to the 3-digit level, and 100 pieces to the ADC level.

There will be a minimum piece (and/or pound) requirement for each of the different types of containers (e.g., sacks, tubs) in which presorted mail can be prepared. (For more on the minimum piece and/or pound requirements, please see my response to POIR No. 1, Question 3.) Since at least one container will have to be presented to achieve a rate-category separation, it can be inferred that the minimum piece requirements for containers are the de facto minimum piece requirements for rate categories.

# RESPONSE OF POSTAL SERVICE WITNESS SCHERER TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 1

Question No. 3. Recognizing that witness Scherer has indicated that containerization and make-up requirements have not yet been finalized (OCA/USPS-T1-4), is there a minimum number of pieces per sack or pounds per container in order to qualify for the presort discount? What factors will be evaluated to develop final minimums?

### **RESPONSE:**

Yes, there will be minimum piece and/or pound requirements for each type of container (e.g., sacks, tubs) in which presorted mail can be prepared. These requirements will be similar to those for presorted mail in other mail classes.

They will be set taking into consideration consistency with USPS handling practices, as well as container utilization and weight capacities.

**United States Postal Service** 

Jonathan Levine (USPS-T-2)

#### APMU/USPS-T2-1.

APMU/USPS-T2-1: At Page 4 of your testimony you state that the piggyback factors for SPBS Priority and manual Priority, as calculated in the Postal Rate Commission's Opinion and Recommended Decision, are adjusted because they are so large that they appear to be anomalous. Please state all underlying reasons that, in your opinion, cause these piggyback factors to be too large for your use.

### Response:

As a preface to this response, it is useful to point out the basis for the determination that the piggyback factors for SPBS Priority and manual Priority, as calculated in the Postal Rate Commission's Opinion and Recommended Decision, are anomalous. Comparing these two piggyback factors with factors for similar operations reveals a big disparity. Specifically, comparing SPBS Priority with SPBS Other and likewise comparing manual Priority with piggyback factors for "mods 17 1Opref" or "mods 17 1POUCHING" as shown in my Attachment B, page 3, reveals large disparities.

It is my understanding that the reason for these high factors stems from the large or "anomalous" piggyback factor (of 2.87196) used by the PRC for the "Not Used" category. My Attachment B, which shows the calculation of the adjusted piggyback factors, is a useful reference for this explanation. For instance the piggyback factor for the cost pool, "mods 13 spbsPrio," of approximately 1.61043

(Response to APMU/USPS-T2-1 continued)

is obtained by taking the weighted average of the operation specific piggyback factors shown in the row marked "Piggyback Factors" at the bottom of the pages in Attachment B. These operations, which are listed at the top of each column, were the basis for calculating operation specific piggyback factors for the pre-R97-1 rate cases. Starting in R97-1, the Postal Service has taken a weighted average of these pre-R97-1 factors to get factors by cost pool.¹ The problem which arises is that while these pre-R97-1 operation specific piggyback factors cover approximately 95 percent of processing labor, there is no piggyback factor for the remaining 5% for use in computing the piggyback factors by cost pool. The category "Not Used" is this remaining 5% of processing labor.

I am informed that the PRC obtains this "anomalous" piggyback factor of 2.87196 for "Not Used", using a calculation method shown in my spreadsheet T2-ATTB.xls, sheet "misc" cells c4 to c10. I am told that this calculation is the same method as used by the USPS in its calculations. The issue, as was explained to me as follows, is that the resulting piggyback factor is inexplicably high. This piggyback factor is a small contributor to the piggyback factor for most cost pools. However, the weighting given this factor for the calculation of the factors

(Response to APMU/USPS-T2-1 continued)

for SPBS Priority and manual Priority cost pools is .2888 and .5224 respectively, as shown in the "Not Used" column of Attachment B. In other words, the SPBS Priority and manual Priority piggyback factors obtained by the PRC use a 29 and 52 percent, respectively, weighting of the 2.87196 "Not Used" piggyback factor. As indicated above, the resulting piggyback factors for SPBS Priority and manual Priority cost pools are too high. I am told that the PRC employs these factors in a very minor way in their calculations in R2000-1.

My testimony, however, places much reliance on these two piggyback factors. While the reason for the 2.87196 value has not been investigated further, we have sought to stay within the general confines of R2000-1 and have substituted the average piggyback factor for all mail processing, of 1.6057, as obtained by the PRC.<sup>2</sup> This modification brings the piggyback factors for these two operations in line with expectations.

See Docket No. R2000-1, testimony of Marc A. Smith, USPS-T-21, pages 21-26.

<sup>&</sup>lt;sup>2</sup> See Docket No. R2000-1, PRC-LR-10, spreadsheet "mppigty.xls."

# NEWSPAPER ASSOCIATION OF AMERICA INTERROGATORIES TO UNITED STATES POSTAL SERVICE WITNESS JONATHAN D. LEVINE (NAA/USPS-T2-1-5)

NAA/USPS-T2-1: Please refer to page 6, lines 13-15 of your testimony, where you state "presortation only impacts mail processing and not other functions such as transportation and delivery." Please confirm that your cost estimates do not include an estimate of cost savings arising from preparation in carrier walk-sequence. If you cannot confirm, please explain why not.

NAA/USPS-T2-2: Please refer to the estimated cost savings presented throughout your testimony and summarized at page 7. For each level of presortation, please indicate whether your cost estimates depend upon or otherwise assume any particular volume of presorted pieces at that level.

NAA/USPS-T2-3: Please state whether the estimated cost savings presented at page 7 of your testimony are independent of the number of pieces presorted to that level. In other words, is the cost savings estimate (which you present as cents/piece) equally applicable to a presorted mailing consisting of two pieces as it is to a presorted mailing consisting of 10 pieces, 100 pieces, or 300 pieces? Please explain.

NAA/USPS-T2-4: Assume two Priority mailings, one consisting of 300 pieces presorted to a 5-digit ZIP Code, and the second consisting of 200 pieces presorted to the same 5-digit ZIP Code. Please identify any presort-related cost differences between the two mailings of which you are aware.

# NEWSPAPER ASSOCIATION OF AMERICA INTERROGATORIES TO UNITED STATES POSTAL SERVICE WITNESS JONATHAN D. LEVINE (NAA/USPS-T2-1-5)

NAA/USPS-T2-5: Assume four Priority mailings, one consisting of 300 pieces presorted to a 5-digit ZIP Code, and the other three each consisting of 100 pieces presorted to the same 5-digit ZIP Code. Please identify any presort-related cost differences between these four mailings of which you are aware.

Response of Postal Service Witness Jonathan D. Levine to Interrogatories of the Newspaper Association of America [Redirected from Witness Tom Scherer]

NAA/USPS-T1-6. Assume two Priority mailings, one consisting of 300 pieces presorted to a 5-digit ZIP Code, and the second consisting of 200 pieces presorted to the same 5-digit ZIP Code. Please identify any presort-related cost differences between the two mailings of which your are aware.

### **RESPONSE:**

Please see my response to NAA/USPS-T2-4.

NAA/USPS-T1-7. Assume two Priority mailings, one consisting of 300 pieces presorted to a 5-digit ZIP Code, and the second consisting of 100 pieces presorted to the same 5-digit ZIP Code. Please identify any presort-related cost differences between the two mailings of which your are aware.

### **RESPONSE:**

The mail processing cost avoidance difference between the two mailings is \$84 (\$0.42 per piece x 200 pieces). There are no other mail processing cost differences I am aware of related to the size of the mailings. Please see my response to NAA/USPS-T2-3 for the effect of the size of the mailing on acceptance and mail handling costs.

Response of Postal Service Witness Jonathan D. Levine to Interrogatories of the Newspaper Association of America [Redirected from Witness Tom Scherer]

NAA/USPS-T1-8. Assume two Priority mailings, one consisting of 300 pieces presorted to a 5-digit ZIP Code, and the second consisting of 200 pieces presorted evenly (100 pieces each) between two 5-digit ZIP Codes. Please identify any presort-related cost differences between the two mailings of which you are aware.

### **RESPONSE:**

The mail processing cost avoidance difference between the two mailings is \$42 (\$0.42 per piece x 100 pieces). There are no other mail processing cost differences I am aware of related to the size of the mailings. Please see my response to NAA/USPS-T2-3 for the effect of the size of the mailing on acceptance and mail handling costs.

### OCA/USPS-T2-1.

Please refer to your testimony at page 2, lines 4-6, where you indicate that your analysis does not include other functions such as transportation and delivery. Is there any reason to believe that the costs for transportation and delivery will be different for mail eligible for the proposed Priority Mail presort discount? Are there any studies on this subject? Please provide all information, including any studies.

#### Response:

As indicated, the scope of my analysis is the impact of the discount on mail processing costs. I did not study in detail the impact on transportation and delivery. It is reasonable to expect that transportation and delivery costs will be the same for presorted mail as for other mail. As witness Scherer states in his testimony (USPS-T-1, page 10, lines 6-11), it is possible that changes in containerization could theoretically impact the cost of transporting this mail, but it is not possible to estimate the cost impact because we do not know in advance which customers will use the product, how containerization will change, or if those changes will have a real impact on the transportation network. I am not aware of any studies on the subject.

#### OCA/USPS-T2-3.

Please refer to Attachment A at page 8, line 23, where it states that there are two phases to the data collection plan.

- a. Please identify what data or other information will be gathered during Phase I.
- b. During Phase I, what procedures are in place to assure that the data collected are statistically accurate? What hypotheses will be tested? Please discuss.
- c. During Phase I, will a written document or other analysis be prepared assessing any preliminary problems with the proposed presort discounts and determining the feasibility of allowing more mailers into the experiment? If such a document or analysis is prepared, will the Postal Service share it with the Commission at the conclusion of Phase I?
- d. During Phase II, what procedures are in place to assure that any data collected are statistically accurate? What hypotheses will be tested? Please discuss.

### Response:

- a. The information collected during Phase I will be primarily qualitative. The Postal Service will communicate with mailers participating in the experiment and plants that handle the presorted mail. Surveys (written or phone) will determine how the plants handle the mail and which operations are in fact avoided, and will determine if any new operations are created. It is anticipated that the surveys will also document any unforeseen problems with the experiment. Site visits also may be utilized. Mailer information will be collected to identify volume flows and mail characteristics that will be useful in planning Phase II of the experiment.
- b. As the information collected in Phase 1 is primarily qualitative, the Postal
   Service does not expect to perform any hypothesis testing or statistical

analysis on the results. The Postal Service expects to ensure, however, that the information collected accurately represents the mailers and sites included in the experiment. This will be possible due to the limited size of the experiment (around ten mailers). Surveys will be designed to represent all sites affected by presorted mail at origin and include a representative number of sites to determine the impact of presorted mail at destination. Sites representing the different mailflows in my cost model (USPS-T-2, page 5 line 19 through page 6 line 2) will be included in the survey.

- c. It is certainly possible that a document (or documents) assessing preliminary problems or determining the feasibility of allowing more mailers into the experiment might be created. It seems prudent to concede, at least hypothetically, that such a document could be shared with the Commission at the conclusion of Phase I. However, it seems that whether such a "sharing" takes place is a matter to be resolved between the parties and the Commission under applicable rules and procedures. The results of Phase I will primarily be used to design Phase II of the experiment and to determine the feasibility of expanding the experiment to include additional mailers.

  Therefore, any results will be part of the Phase II design.
- d. Because the specific nature of Phase II of the experiment has not been determined, the Postal Service has not decided what procedures will be put in place to ensure statistical accuracy. It is the Postal Service's intent to use

appropriate methods of statistical analysis on data collected from existing cost systems, mailing statements, potential site visits, and communications with affected parties. It is also the Postal Service's intent to include information that generally reflects the impact on all sites affected by presorted mail. The Postal Service expects to include sites representing the different mailflows in my cost model (see USPS-T-2, page 5 line 19 through page 6 line 2) and the diversity of location and mail characteristics of the mailers included in the experiment.

OCA/USPS-T2-4. Please refer to Attachment A, at pages 9 and 10, regarding a proposed market research study.

a. Please confirm that the purpose of the proposed market research study is to develop estimates of elasticities of demand for each of the proposed presort discounts. If you do not confirm, please explain.

b. Please confirm that the proposed market research study will develop quantitative data. If you do not confirm, please explain and describe in detail the qualitative information to be developed by the proposed market research study. If you do confirm, please identify and describe in detail the types of quantitative data to be collected.

Please describe the hypotheses, if any, to be tested by the proposed market research study. Will statistically valid conclusions be drawn?

#### Response:

- a. It is my understanding that the purpose of the market research study is to estimate the expected amount of volume that would take advantage of the presort discount at various potential discount levels
- b. Confirmed. It is my understanding that the Postal Service intends to develop quantitative information from this study.
- c. As stated above, the purpose of the study is to estimate demand at various price points. It is the intent of the Postal Service to design and conduct the study so that the confidence in the demand estimate can be reasonably relied upon.

# RESPONSE OF USPS WITNESS LEVINE TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

#### OCA/USPS-T2-5.

Please refer to your responses to OCA/USPS-T2-3 and T2-4, regarding the experimental data collection plan. Please confirm that during the period of the experiment, the Postal Service intends to collect the following data as part of that data collection plan: the number of Priority Mail pieces by shape (e.g., letters, flats and parcels), weight, presort level and zone entered by each mailer participating in the experiment for each postal site selected to process presorted Priority Mail.

### RESPONSE:

I am informed that the Postal Service intends to collect data of the nature reflected on the attached sample data collection forms, which will be submitted when mail is presented for acceptance. Essential data elements from each form will be electronically entered into a database for analysis. The Postal Service intends to use the data from these forms, as necessary, to supplement the qualitative information obtained during the experiment.

<b>.</b> 1	Permit Holder's Name and Address, ar	nd Telephone	)	Name and Address of	Telephone	Name and Address	of Individual or
	Email Address If Any			Mailing Agent (If other than permit holder)			hich Mailing Is Prepared
	CAPS Cust. Ref. ID			-			
	Oun & Bradstreet No Post Office of Mailing	Processing Cated	ory (DMM C050)	Dun & Bradstreet No	Federal Agency Cost Code	Dun & Bradstreet N	lo Number of Containers
		Letters	,, (2 2220)	maining batte	Toolar Agona, oost oost	o Lacinom God. No	
ľ	I .	Flats		☐ Identical weight ☐ N	Vot identical weight	Total Pieces	
	Separation Method: All pieces must be	Parcels	a when proceeds			Total Weight	1.0
	category for which the rate does not va	ry by zone (5 pou	inds or less) or the	postage is reported under	r an MMS.		
	For 5-Digit				Total From Par	t A (On reverse)	
	For 3-Digit				Total From Part	t B (On reverse)	
	For ADC			~	Total From Part	t C (On reverse)	
	For Residual/Single Piece			a P	Total From Part	D (On reverse)	
	For Special Services and Othe	r Fees	~	14	Total From Attache	ed Form 3540-S	
	'stmaster: Report total age in AIC 237.			Total Postag	ge Affixed(Add lin	nes above) ─►	
	The signature of a mailer of and regulations, any rever or she is authorized to sig agent will be liable for and I hereby certify that all inference of postage classical understand that anyone on the form may be subjudamages and civil penaltic	nue deficience in this statem agree to pay ormation furmaimed; and the who furnishe ect to crimines).	es assessed of ent, that the control of ent, that the control of ent, that the control of ent, that this mailing at this mailing at sanctions (	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, true does not contain any leading information of including fines and	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; the y hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agen and that both the nat the material prohibited by po-	ed by postal laws at certifies that he mailer and the presented qualifies stal regulations.
	The signature of a mailer and regulations, any rever or she is authorized to signagent will be liable for and I hereby certify that all inference on the form may be subject to the rates of postage classical independent on the form may be subject to the rates of postage.	nue deficience in this statem agree to pay ormation furmaimed; and the who furnishe ect to crimines).	es assessed of ent, that the control of ent, that the control of ent, that the control of ent, that this mailing at this mailing at sanctions (	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, true does not contain any leading information of including fines and	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; the y hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agen and that both the nat the material prohibited by po-	ed by postal laws at certifies that he he mailer and the presented qualifies stal regulations.
	The signature of a mailer of and regulations, any rever or she is authorized to sig agent will be liable for and I hereby certify that all inference of postage classical understand that anyone on the form may be subjudamages and civil penaltic	nue deficience in this statem agree to pay ormation furnialmed; and the who furnishe ect to criminals).	es assessed (ent, that the control of the control o	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, true does not contain any leading information of including fines and any postage deficiency in eft adjusted from mailers.	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; they hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agen and that both the nat the material prohibited by po-	ed by postal laws at certifies that he mailer and the presented qualifies stal regulations.  Transition requested (including multiple)
	The signature of a mailer and regulations, any rever or she is authorized to sig agent will be liable for and I hereby certify that all inference of the rates of postage classification in the form may be subjudamages and civil penaltic Signature of Permit Holder or Agent (Bottler)	nue deficienci in this statem agree to pay ormation furn aimed; and th who furnishe ect to crimin es).	es assessed (ent, that the control of the control o	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, true does not contain any leading information of including fines and any postage deficiency in eft adjusted from mailers.	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; they hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agent, and that both the nat the material prohibited by po- nits material infor- civil sanctions	ed by postal laws at certifies that he mailer and the presented qualifies stal regulations.  Transition requested (including multiple)
	The signature of a mailer of and regulations, any rever or she is authorized to signagent will be liable for and I hereby certify that all inference of the rates of postage classification in the form may be subjudamages and civil penaltic Signature of Permit Holder or Agent (Bottler).	nue deficienci in this statem agree to pay ormation furn aimed; and th who furnishe ect to crimin es).	es assessed (ent, that the control of the control o	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, true does not contain any leading information of including fines and any postage deficiency in eft adjusted from mailers.	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; they hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agent, and that both the nat the material in prohibited by po- mits material info- civil sanctions	ed by postal laws at certifies that he mailer and the presented qualifies stal regulations.  Transition requested (including multiple)
	The signature of a mailer of and regulations, any rever or she is authorized to signagent will be liable for and I hereby certify that all inferror the rates of postage classification on the form may be subjudamages and civil penaltic Signature of Permit Holder or Agent (Both Weight of a Single Piece  Total Pieces  Total Postage  I CERTIFY that this mailing has been concerning: (1) eligibility for postage	nue deficienci in this statem agree to pay ormation furn aimed; and th who furnishe ect to crimin es).  oth principal and pounds ght  inspected rate claimed:	es assessed (ent, that the control of the control o	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, true does not contain any leading information of including fines and any postage deficiency in eft adjusted from mailers.	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; they hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agent, and that both the nat the material in prohibited by po- mits material info- civil sanctions	ed by postal laws at certifies that he he mailer and the presented qualifies estal regulations.  Immation requested (including multiple)
	The signature of a mailer and regulations, any rever or she is authorized to signagent will be liable for and I hereby certify that all inference of the rates of postage classification in the form may be subjudamages and civil penaltic signature of Permit Holder or Agent (Both Weight of a Single Piece)  Total Pieces Total Postage	nue deficienci in this statem agree to pay ormation furn aimed; and th who furnishe ect to crimin es).  pounds pounds ght  inspected rate claimed; there required); tement; and	es assessed (ent, that the control of the control o	pe liable for and agree on this mailing. (If this ertification binds the ies.)  form is accurate, truit does not contain any leading information of including fines and any postage deficiency in the eft adjusted from mailer's interest.	ees to pay, subject to a s form is signed by an agent and the mailer, thful, and complete; they hazardous materials on this form or who on imprisonment) and/or	appeals prescribe agent, the agent, and that both the nat the material in prohibited by po- mits material info- civil sanctions	ed by postal laws at certifies that he he mailer and the presented qualifies stal regulations.  Immation requested (including multiple)

# A. 5-Digit Presorted

	Zone	Number of Pieces	X Rate	Total Postage Part A
A1	Unzoned (Up to 5 lbs.)		·	
A2	Local, 1, 2, & 3			
A3	4			
44	5			
A5	6			-
A6	7			
A7	8			
	Totals			

# **B. 3-Digit Presorted**

Zone	Number of Pieces	X Rate	Total Postage Part B
Inzoned (Up to 5 lbs.)	,		
Local, 1, 2, & 3			
4			
5			
. 6			
7			
8			V
Totals			

### C. ADC Presorted

	Zone	Number of Pieces	X Rate	Total Postage Part C
C1	Unzoned (Up to 5 lbs.)			
C2	Local, 1, 2, & 3			
C3	4			
C4	5			
C5	6			
C6	7			
C7	8			
	Totals			

# D. Residual/Single Piece

	Zone	Number of Pieces	X Rate	Total Postage Part D
D1	Unzoned (Up to 5 lbs.)			
D2	Local, 1, 2, & 3			
D3	4			
D4	5			
<b>D</b> 5	6			
D6	7			
77	8			
	Totals			

	ostage Statement — ostage Affixed	Presorted	Priority	Mail		•		. 118
You	Permit Holder's Name and Address, Email Address If Any	and Telephone		Name and Address Mailing Agent (If of than permit holder)			Name and Address Organization for Wh other than permit ho	rich Mailing Is Prepared (If
	)							
Mailer								
_	Dun & Bradstreet No.	I		Dun & Bradstreet N			Dun & Bradstreet N	Number of Containers
ğ	Post Office of Mailing	Processing Categ	Ory (DIMINI COSO)	Malling Date	Statement	Seq. No.	Total Pieces	Number of Containers
Mailing	Permit No.	Flats Parcels		☐ Identical weight	Not identical	weight	Total Weight	
P013	For 5-Digit				To	tal From Part	A (On reverse)	
(DMM	For 3-Digit				To	tal From Part	B (On reverse)	
Computation	For ADC				Tot	al From Part	C (On reverse)	
Comp	For Residual/Single Piece			OL	Tot	al From Part	D (On reverse)	
Postage	For Special Services and Oth	er Fees		<b>)</b> ,	Total	From Attache	ed Form 3540-S	
Pos				Total Pos	stage Affix	<b>ced</b> (Add lin	es above)	
Certification	The signature of a mailer or regulations, any revenue de authorized to sign this state liable for and agree to pay a The submission of a false, (18 U.S.C. 1001). In additional imposed (31 U.S.C. 3802). I hereby certify that all inforpostage claimed, and that	eficiencies assement, that the any deficiencies fictitious, or fragon, a civil penal rmation furnish this mailing does	essed on this certification b s.) udulent state ty of up to \$5 ed on this for es not contain	mailing. (If this in the agent at the agent	orm is signed I and the mailer, in imprisonme itional assessn ad truthful, that materials proh	by an agent, and that both int of up to 5 y nent of twice the material	the agent certifien the mailer and years and a fine the amount false presented qualif	s that he or she is the agent will be of up to \$10,000 ely claimed may be
	Signature of Permit Holder or Agent (I	Both principal and a	agent are liable fo	or any postage deficie	ency incurred.)			Telephone
	Weight of a Single Piece			left adjusted from m	nailer's entries?	Yes	No	
Only	Total Pieces Total We	pounds	if Yes," Reas				Round :	Stamp (Required)
Use C	Total Postage						1 (1) (1) (1) (1) (1) (1) (1) (1) (1) (1	
S	I CERTIFY that this mailing has be concerning: (1) eligibility for posta      ") proper preparation (and preson mpletion of postage statement;	ge rate claimed; t); (3) proper	Date Mailer No	otified Conta	ıct	By (Initials)		
	erifying Employee's Signature		Verifying Emp	loyee's Name		Time	AM PM	
1			L	* *	<u> </u>	1		

# A. 5-Digit Presorted

	Zone	Number of Pieces	Net Rate Affixed	Total Postage Part A
A1	Unzoned (Up to 5 lbs.)			
A2.	Locat, 1, 2, & 3			
АЗ	· 4.	-		
<b>A4</b>	5			
A5	6			
A6	7			
A7	8			
	Totals			

# B. 3-Digit Presorted

	Zone	Number of Pieces	X Net Rate Affixed	Total Postage Part B	
B1	Unzoned (Up to 5 lbs.)				
B2	Local, 1, 2, & 3				
ВЗ	4				
B4	5				
<b>B</b> 5	6				
B6	7				
B7	8				1
	Totals		5		1

## C. ADC Presorted

	Zone	Number of Pieces	Net Rate Affixed	Total Postage Part C
C1	Unzoned (Up to 5 lbs.)	-		
C2	Local, 1, 2, & 3			
СЗ	4			
C4	5			
C5	6			
C6	7			
<b>C7</b>	8			
	Totals		and Town	

# D. Residual/Single Piece

-	Zone	Number of Pieces	X Net Rate Affixed	Total Postage Part D
D1	Unzoned (Up to 5 lbs.)			
D2	Local, 1, 2, & 3			
D3	4			
D4	5			
D5	6			
D6	7			
77	8			
	Totals		198	

### OCA/USPS-T2-6.

OCA/USPS-T2-6. Please refer to your responses to OCA/USPS-T2-5.

- a. Please confirm that the only difference between "PS Form 3600-PMRX" and "PS Form 3600 PMPX" is that the former is for "Permit Imprint" presorted Priority Mail and the latter is for "Postage Affixed" presorted Priority Mail. If you do not confirm, please explain.
- b. On Form 3600-PMRX, in the box entitled "Processing Category (DMM C050)," are three check-off boxes for "Letters," "Flats" and "Parcels." If a mailer presents a mailing consisting of some combination of letters, flats and parcels, and checks one or more boxes, how will the Postal Service determine the number of letters, flats and parcels in the mailing? Please explain.
- c. On Form 3600-PMRX, there is a box displaying two check-off boxes entitled "Identical weight" and "Not identical weight." If a mailer presents a mailing consisting of pieces that are not of identical weight, and checks the appropriate box, how will the Postal Service determine the number of pieces by weight? Please explain.
- d. On Form 3600-PMRX, at page 2, are three tables for each proposed presort level (5-digit, 3-digit, and ADC), and a fourth table entitled "Residual/Single Piece." In the context of the proposed Priority Mail presort discount, please explain the meaning of, and purpose for, the table entitled "Residual/Single Piece."
- e. On Form 3600-PMRX, at page 2, for each of the proposed presort levels (5-digit, 3-digit, and ADC), how will the Postal Service determine the weight of the pieces by zone? Please explain.

### Response:

- a. Confirmed.
- b. The current statement is a draft based on current knowledge of presort requirements. As the containerization requirements are determined, I expect that the statement will be adjusted to identify different shapes, as these may have different containerization requirements. The purpose of the postage

statement, however, is to collect information for revenue purposes. If shape distinctions are not necessary, then this information may not be available on the final version of the form. If this information is determined to be necessary for the cost study in Phase 2 of the experiment, then additional data collection will be implemented to collect the information. The extent of additional data collection necessary will be determined using knowledge gained in Phase 1 of the experiment. I would expect that most mailers will, however, only present mail in one shape category.

c. The purpose of the postage statement is to collect information related to revenue. The weight will be evident from the rate used on the second page of the form. If the mailing contains pieces of differing weights that are not reflected on this form (such as for unzoned rates), then the information will not be available from these forms. If this information is determined to be necessary for the cost study in Phase 2 of the experiment, then additional data collection will be implemented to collect the information. The extent of additional data collection necessary will be determined using knowledge gained in Phase 1 of the experiment. It may be possible to also use the PERMIT manifesting system to identify mailings of varying weight, although this will not apply to metered mail.

**United States Postal Service** 

Robert Kalenka (USPS-T-3)

# REVISED RESPONSE OF UNITED STATES POSTAL SERVICE WITNESS KALENKA TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

#### OCA/USPS-T3-1.

- a. Does the Group One software possessed by ADP have the capability to arrange mailing lists in presort order for pieces mailed at Priority Mail rates? Please explain.
- b. To what extent does ADP currently use the Group One software to presort Priority Mail pieces? What depth of sort does ADP typically achieve? Please explain.

### **RESPONSE:**

a&b.

ADP currently uses the Group One software program to arrange First-Class Mail and Standard Mail lists in presort order. As indicated in my testimony at the sentence beginning on page 4, line 19, we use the software for all of our mailings, including those which are sent Priority Mail. See my response to OCA/USPS-T3-4.

# RESPONSE OF UNITED STATES POSTAL SERVICE WITNESS KALENKA TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

### OCA/USPS-T3-4.

Please refer to your testimony at page 7, lines 9-11, where it states, "Finally, on those occasions in the past when ADP has presorted its Priority Mail prior to presenting it to the Postal Service, ADP has noticed an improvement in the speed with which our mailings reach our customers."

- (a) On how many occasions in the past has ADP presorted its Priority Mail prior to presenting it to the Postal Service?
- (b) When was the most recent occasion that ADP presorted its Priority Mail prior to presenting it to the Postal Service?
- (c) On those occasions in the past when ADP has presorted its Priority Mail prior to presenting it to the Postal Service, did ADP utilize Group One or some other software to presort its Priority Mail? Please explain.
- (d) On those occasions in the past when ADP has presorted its Priority Mail prior to presenting it to the Postal Service, what depth of sort did ADP typically achieve? Please explain.
- (e) What prompted ADP on those occasions in the past to presort its Priority Mail prior to presenting it to the Postal Service? Please explain.
- (f) On those occasions in the past when ADP has presorted its Priority Mail prior to presenting it to the Postal Service, did ADP know in advance of presorting that it would obtain an improvement in the speed with which the mailings reached customers? Please explain.

### **RESPONSE:**

- (a) On numerous occasions.
- (b) Last week.
- (c) Yes. Group One.
- (d) Depending on the mailing, we have achieved ADC, 3-digit, and 5-digit depth of sort.

# RESPONSE OF UNITED STATES POSTAL SERVICE WITNESS KALENKA TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

# (Response to OCA/USPS-T3-4 continued)

- (e) On a number of occasions in the past year, for instance, local postal officials have requested (to put it mildly) that we presort our larger mailings, in order to improve their ability to process and deliver such mail in a timely fashion. We have complied with their requests.
- (f) Under the circumstances described above, it certainly was our expectation that if we presorted the mailings, as requested by the Postal Service, we had a higher expectation of timely delivery than if we did not presort.

# RESPONSE OF UNITED STATES POSTAL SERVICE WITNESS KALENKA TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE

#### OCA/USPS-T3-6.

Please refer to your testimony at page 6, lines 12-20.

- (a) According to your testimony, ADP is currently "negotiating with a competitor of the Postal Service for a guaranteed second-day delivery product." Are any of the pieces that are the subject of the negotiations currently mailed at Priority Mail rates? Please explain.
- (b) Please identify and describe with specificity any and all types of mail produced or processed by ADP for which there is a competitive service offered by an entity other than the Postal Service.

### RESPONSE:

- (a) Yes.
- (b) ADP Financial Information Services processes proxy statements, annual reports, quarterly reports and other investor communications for which postal competitors exist to transmit and deliver.

# RESPONSE OF USPS WITNESS KALENKA TO INTERROGATORY OF THE OFFICE OF THE CONSUMER ADVOCATE (REDIRECTED FROM WITNESS SCHERER)

# OCA/USPS-T1-11.

Please refer to your responses to OCA/USPS-T1-2, where it states that "the majority of presort mailers . . . were exclusively mailing pieces 2 pounds and under."

b. Please confirm that ADP, the only mailer with whom you have discussed the proposed Priority Mail presort discount, has a particular interest in a discount for the \$3.50 one-pound Priority Mail rate. If you do not confirm, please explain.

### RESPONSE:

As a user of Priority Mail that could qualify its mail for the proposed presort discounts, ADP has an interest in applying those discounts to as much of its mail as it is practical to do so, including pieces at the one-pound weight increment.